



# Board of Commissioners

## Agenda

15 West Kellogg Blvd.  
Saint Paul, MN 55102  
651-266-9200

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February 10, 2026 - 9 a.m.

Council Chambers - Courthouse Room 300

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### ROLL CALL

### PLEDGE OF ALLEGIANCE

### LAND ACKNOWLEDGEMENT

1. **Agenda of February 10, 2026 is Presented for Approval** [2026-062](#)

Sponsors: County Manager's Office

Approve the agenda of February 10, 2026.

2. **Minutes from February 3, 2026 are Presented for Approval** [2026-063](#)

Sponsors: County Manager's Office

Approve the February 3, 2026 Minutes.

### ADMINISTRATIVE ITEMS

3. **Eighth Amended Joint Powers Agreement of the Ramsey County Violent Crime Enforcement Team** [2025-553](#)

Sponsors: Sheriff's Office

1. Approve the Eighth Amended Joint Powers Agreement of the Ramsey County Violent Crime Enforcement Team.
2. Authorize the Chair and Chief Clerk to execute the Joint Powers Agreement.

4. **Joint Powers Agreement with Minnesota Department of Public Safety, Bureau of Criminal Apprehension for Participation in the Violent Crime Reduction Unit** [2026-050](#)

Sponsors: Sheriff's Office

1. Approve the Joint Powers Agreement with the Minnesota Department of Public Safety, Bureau of Criminal Apprehension, 1430 Maryland Street East, Saint Paul, MN 55106 for participation in the Violent Crime Reduction Unit upon execution through three years from the fully executed agreement.
2. Authorize the Chair and Chief Clerk to execute the Joint Powers Agreement.

5. **Joint Powers Agreement with Minnesota Department of Public Safety, Bureau of Criminal Apprehension for Participation in the Human Trafficking Investigators Task Force** [2026-051](#)
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Sponsors: Sheriff's Office

1. Approve the Joint Powers Agreement with the Minnesota Department of Public Safety, Bureau of Criminal Apprehension, 1430 Maryland Street East, Saint Paul, MN 55106 for participation in the Human Trafficking Investigators Task Force upon execution through five years from the fully executed agreement.
2. Authorize the Chair and Chief Clerk to execute the Joint Powers Agreement.

**6. 2026 Capital Improvement Program Bond Series 2026A - Awarding Sale** [2025-335](#)

Sponsors: Finance

Approve the attached Resolution awarding the sale of General Obligation Capital Improvement Plan Bonds, Series 2026A.

**POLICY ITEM**

**7. Presentation: 2026-2027 Countywide Strategic Plan Update** [2026-049](#)

Sponsors: Policy & Administrative Strategy

None. For information and discussion only.

**COUNTY CONNECTIONS**

**OUTSIDE BOARD AND COMMITTEE REPORTS**

**BOARD CHAIR UPDATE**

**ADJOURNMENT**

Following County Board Meeting:

Closed Meeting **\*\*Closed to the Public\*\***  
Re: 2025 Litigation Report  
Courthouse Room 220, Large Conference Room  
10:30 a.m. (est.)

Board Workshop: Judges' Women's Group  
Courthouse Room 220, Large Conference Room  
Public access via Zoom:  
Webinar ID: 923 9869 6921 | Passcode: 518162 | Phone: 651-372-8299  
1:30 p.m.

Closed Meeting **\*\*Closed to the Public\*\***  
Re: Federal Action Lawsuit Summary  
Courthouse Room 220, Large Conference Room  
3:00 p.m.

Advance Notice:

February 17, 2026 County board meeting – Council Chambers  
February 24, 2026 No county board meeting - NACo Legislative Conference (Washington, D.C.)  
March 03, 2026 No county board meeting - AMC Legislative Conference (Saint Paul, MN)  
March 10, 2026 County board meeting – Council Chambers



# Board of Commissioners

## Request for Board Action

15 West Kellogg Blvd.  
Saint Paul, MN 55102  
651-266-9200

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**Item Number:** 2026-062

**Meeting Date:** 2/10/2026

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**Sponsor:** County Manager's Office

**Title**

Agenda of February 10, 2026 is Presented for Approval

**Recommendation**

Approve the agenda of February 10, 2026.



# Board of Commissioners

## Request for Board Action

15 West Kellogg Blvd.  
Saint Paul, MN 55102  
651-266-9200

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**Item Number:** 2026-063

**Meeting Date:** 2/10/2026

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**Sponsor:** County Manager's Office

**Title**

Minutes from February 3, 2026 are Presented for Approval

**Recommendation**

Approve the February 3, 2026 Minutes.

**Attachments**

1. February 3, 2026 Minutes



# Board of Commissioners Minutes

15 West Kellogg Blvd.  
Saint Paul, MN 55102  
651-266-9200

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February 3, 2026 - 9 a.m.

Council Chambers - Courthouse Room 300

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The Ramsey County Board of Commissioners met in regular session at 9:06 a.m. with the following members present: Jebens-Singh, McGuire, McMurtrey, Miller, Moran, Xiong and Chair Ortega. Also present were Ling Becker, County Manager, and Jada Lewis, Civil Division Director, Ramsey County Attorney's Office.

## ROLL CALL

Present: Jebens-Singh, McGuire, McMurtrey, Miller, Moran, Ortega, and Xiong

## PLEDGE OF ALLEGIANCE

## LAND ACKNOWLEDGEMENT

Presented by Commissioner Moran.

1. Agenda of February 3, 2026 is Presented for Approval [2026-047](#)

Sponsors: County Manager's Office

Approve the agenda of February 3, 2026.

Commissioner Xiong motioned to amend the agenda to add RBA 2026-061: Ramsey County Board Resolution Condemning Operation Metro Surge and Supporting the Federal Response Action Team. Motioned by Xiong, seconded by Moran. Motion passed.

Motion by Moran, seconded by Miller. Motion passed as amended.

Aye: Jebens-Singh, McGuire, McMurtrey, Miller, Moran, Ortega, and Xiong

2. Minutes from January 27, 2026 are Presented for Approval [2026-048](#)

Sponsors: County Manager's Office

Approve the January 27, 2026 Minutes.

Motion by McGuire, seconded by Moran. Motion passed.

Aye: Jebens-Singh, McGuire, McMurtrey, Miller, Moran, Ortega, and Xiong

## ADMINISTRATIVE ITEMS

3. Designation of County State Aid Highway Mileage on Century Avenue from I-694 to County Road E [2026-040](#)

Sponsors: Public Works

1. Establish, locate, and designate Century Avenue/East County Line Road, between the north ramp of Interstate 694 and County Road E, as County State Aid Highway 72, subject to the approval of the Minnesota Commissioner of Transportation.
2. Authorize and direct the Chief Clerk to forward two certified copies of this resolution to the Commissioner of Transportation.

Motion by Moran, seconded by Miller. Motion passed.

Aye: Jebens-Singh, McGuire, McMurtrey, Miller, Moran, Ortega, and Xiong

Resolution: B2026-023

4. Ramsey County Board Resolution Condemning Operation Metro Surge and Supporting the Federal Response Action Team

[2026-061](#)

Sponsors: Board of Commissioners

1. Condemns the aggressive tactics used by immigration enforcement agents and mourns the loss of life, physical injury, and community trauma resulting from Operation Metro Surge.
2. Denounces the violent and unconstitutional actions taken by U.S. Immigration and Customs Enforcement (ICE) in Minnesota, acknowledge the fear and trauma these actions have caused in local communities, and affirm the County's commitment to upholding constitutional rights and public safety.
3. Calls on the U.S. Department of Homeland Security to immediately cease and permanently end Operation Metro Surge.
4. Condemns the preventable and brutal killing of Renee Nicole Good - a 37-year-old U.S. citizen who was fatally shot by an ICE agent in Minneapolis on January 7, 2026 and Alex Pretti - a 37-year-old U.S. citizen also fatally shot by two ICE agents in Minneapolis on January 24, 2026.
5. Requests an independent or parallel investigation to be conducted by the Minnesota Bureau of Criminal Apprehension's Force Investigations Unit (FIU) to ensure transparency, accountability, and public trust.
6. Urge strong and humane protection of our borders while ensuring clear, consistent, and fair pathways to citizenship for refugees, asylum seekers, and others seeking safety and opportunity.
7. Calls for due process for all individuals who have been detained, the full release of all unlawfully detained, including children, and reunification of families.
8. Directs the County Manager to establish a structured and coordinated response to Operation Metro Surge, including but not limited to the following actions:
  - a. Utilize legal resources to ensure Ramsey County parks and recreational parking lots and property are not improperly appropriated by the Department of Homeland Security.
  - b. Lead ongoing efforts through Federal Response Action Team encompassing both operational and legislative efforts, to pursue the following outcomes and provide weekly updates to Commissioners on work including:
    - i. Partnering with trusted community organizations to provide eviction prevention and food security.
    - ii. Finding additional ways for residents to access county services with virtual options similar to COVID response.
    - iii. Developing a cohesive communications strategy for the County workforce, subsidiaries, and partners for the purpose of aligned and accurate messaging and to mitigate inaccurate information.
    - iv. Continue to train staff on immigration enforcement interactions.
    - v. Review policies and procedures to identify adjustments needed to protect the safety, well-being, and rights of clients, workers, partners, and residents including installation of signage reflecting parking lots are for designated county activities only.
    - vi. Continue to plan for and mitigate long term mental health and economic impacts to the community.
  - c. Evaluate opportunities to utilize and leverage the county's Alternative Response Initiative.
  - d. Share reporting resources for employees to report unconstitutional or unlawful

- activity that impact the safety, well-being, and rights of community.
- e. Provide high-level periodic updates on county impacts of Operation Metro Surge to members of the Ramsey County Congressional delegation.
- f. Engage government partners to assess the impacts of Operation Metro Surge and plan responses to future federal agent deployments.

Discussion can be found on archived video.

Motion by Xiong, seconded by Miller. Motion passed.

Aye: Jebens-Singh, McGuire, McMurtrey, Miller, Moran, Ortega, and Xiong

Resolution: B2026-024

## **COUNTY CONNECTIONS**

Presented by County Manager, Ling Becker. Discussion can be found on archived video.

## **OUTSIDE BOARD AND COMMITTEE REPORTS**

Discussion can be found on archived video.

## **BOARD CHAIR UPDATE**

No updates.

## **ADJOURNMENT**

Chair Ortega declared the meeting adjourned at 10:26 a.m.

## **CLOSED MEETING**

Pursuant to Minnesota Statutes § 13D.05, subdivision 3(b) in order to discuss the 3M campus property tax litigation. Ramsey County Board met in a closed meeting, which was not open to the public.

In Re: 3M Campus Property Tax Litigation

The Closed Meeting was called to order at 10:40am

Present: Commissioners Jebens-Singh, McGuire, McMurtrey, Miller, Moran, Xiong, and Chair Ortega.

Also present: Ling Becker, County Manager; Alex Kotze, Chief Financial Officer, Finance, Kari Collins, Deputy County Manager, Economic Growth and Community Investment Service Team, Patrick Chapman, County Assessor, Corey Erickson, Deputy County Assessor, County Assessor's Office, Jada Lewis, Civil Division Director, Ramsey County Attorney's Office, Mandy Malecek, Enterprise Risk Manager, Compliance and Ethics Office, Marcelo Neblett, Assistant County Attorney, Ramsey County Attorney's Office, Rachel, Aburime, Assistant County Attorney, Ramsey County Attorney's Office, Tracy West, Director, Property Tax, Records, and Election Services, and Jason Yang, Chief Clerk, County Manager's Office.

Motion by Commissioner Xiong, seconded by Commissioner Miller. Unanimously approved. The Board of Ramsey County Commissioners resolved to: 1) Approve outside valuation experts and the budget proposed in the February 3, 2026 Closed Session in accordance with the procedure set out in Resolution 2005-238. 2) Authorize the County Manager to establish a project account number for the 3M campus tax litigation matter. 3) Authorize the County Manager to transfer funds to the project account number to cover costs associated with the 3M Campus Property Tax Litigation (Resolution B2026-025).

The closed meeting was adjourned at 11:13am.

**CLOSED MEETING**

Pursuant to Minnesota Statutes § 13D.05, subdivision 3(b) in order to discuss Federal Operations Update - Adult Detention Center. Ramsey County Board met in a closed meeting, which was not open to the public.

In Re: Federal Operations Update - Adult Detention Center

The Closed Meeting was called to order at 1:34 p.m.

Present: Commissioners Jebens-Singh, McGuire, McMurtrey, Miller, Moran, Xiong, and Chair Ortega.

Also present: Ling Becker, County Manager; Jada Lewis, Civil Division Director, Ramsey County Attorney's Office; Gloria Reyes, Deputy County Manager, Safety and Justice Service Team; Maria Sarabia, Chief of Staff, County Manager's Office; Jason Yang, Chief Clerk, County Manager's Office.

The Board of Ramsey County Commissioners authorized the Ramsey County staff to proceed as discussed in this closed meeting.

The closed meeting was adjourned at 2:55 p.m.

# Board of Commissioners

## Request for Board Action

**Item Number:** 2025-553

**Meeting Date:** 2/10/2026

**Sponsor:** Sheriff's Office

### Title

Eighth Amended Joint Powers Agreement of the Ramsey County Violent Crime Enforcement Team

### Recommendation

1. Approve the Eighth Amended Joint Powers Agreement of the Ramsey County Violent Crime Enforcement Team.
2. Authorize the Chair and Chief Clerk to execute the Joint Powers Agreement.

### Background and Rationale

Since 2005, Ramsey County has participated in the Violent Crime Enforcement Team (VCET), a multi-jurisdictional initiative that receives state funding to support the investigation and prosecution of narcotics, gangs, and associated violent crimes. The Ramsey County VCET is comprised of deputies from the Ramsey County Sheriff's Office; officers from the Saint Paul, Roseville, Mounds View, New Brighton, and Saint Anthony Police Departments; and agents from the United States Drug Enforcement Administration (DEA) and the Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF). Additional partners include the Ramsey County Attorney's Office and the Minnesota National Guard Counter-Drug Task Force. VCET members also engage in public education and community outreach to raise awareness of the dangers of drugs and to help prevent crime.

This county-wide effort was formalized through a Joint Powers Agreement (JPA) in February 2005 and has been renewed multiple times by the governing bodies of the participating agencies. The current amended JPA reflects the withdrawal of the cities of Maplewood and White Bear Lake due to staffing constraints.

All jurisdictions receiving state funding for a VCET must establish a JPA as provided by Minnesota Statute § 471.59. Each JPA governs the operation of the VCET and establishes an advisory board consisting of representatives from each participating law enforcement agency and an attorney representative from one of the member agencies. The Minnesota Legislature also established the Violent Crime Coordinating Council (VCCC) to provide guidance, direction, and oversight of the multi-jurisdictional teams statewide.

The Ramsey County Attorney's Office has reviewed and approved this JPA.

### County Goals (Check those advanced by Action)

Well-being       Prosperity       Opportunity       Accountability

### Racial Equity Impact

There is no direct racial equity impact linked to this agreement. This action is administrative only and Ramsey County's involvement serves the entire community.

### Community Participation Level and Impact

The Sheriff's Office and VCET members engage in public education and community outreach to raise awareness of the dangers of drugs and to help prevent crime. VCET coordinates the year-round prescription

drop off locations and large scale “drug takeback” events semi-annually.

Inform       Consult       Involve       Collaborate       Empower

**Fiscal Impact**

The VCET grant is budgeted in the Sheriff’s Office 2026-2027 budget. Grant funding supports the investigation and prosecution of violent crime. Grant funds also support community outreach and prevention services.

**Last Previous Action**

On December 17, 2024, the Ramsey County Board of Commissioners approved the Seventh Amended Joint Powers Agreement for the Ramsey County Violent Crime Enforcement Team (Resolution B2024-279).

**Attachments**

1. Eighth Amended Joint Powers Agreement

**EIGHTH AMENDED JOINT POWERS AGREEMENT OF THE RAMSEY COUNTY  
VIOLENT CRIME ENFORCEMENT TEAM.**

This is a joint powers agreement (hereinafter “JPA” or “Agreement”) between Ramsey County, a political subdivision of the State of Minnesota, and the following municipalities in the State of Minnesota:, City of New Brighton, City of Roseville, City of St. Paul, , City of Mounds View, and the City of Saint Anthony (hereinafter collectively referred to as “the Parties” or “members”). This Agreement is entered into pursuant to Minnesota Statute 471.59, the Joint Powers Act.

WHEREAS, The Parties each have law enforcement agencies with police powers within their respective jurisdictions: Ramsey County has the Ramsey County Sheriff's Office, the City of New Brighton has the New Brighton Police Department, the City of Roseville has the Roseville Police Department, the City of St. Paul has the St. Paul Police Department, the City of Mounds View has the Mounds View Police Department, and the City of Saint Anthony has the Saint Anthony Police Department (hereinafter collectively referred to as "the Agencies"); and

WHEREAS, The Agencies are responsible for the enforcement of controlled substance laws in their respective jurisdictions; and

WHEREAS, On February 7, 2005, Ramsey County, through the Ramsey County Sheriff's Office, and the City of St. Paul, through the St. Paul Police Department, executed a Joint Powers Agreement ("JPA") creating the East Metro Narcotics Task Force for a term of one year, with an automatic renewal clause; and

WHEREAS, On January 31, 2007, the JPA was amended to add the Cities of Maplewood, Roseville, and White Bear Lake as members of the Task Force (First Amended JPA); and

WHEREAS, On June 1, 2010, a Second Amendment to the Agreement was executed to change the name of the East Metro Narcotics Task Force to the Ramsey County Violent Crime Enforcement Team ("RCVCET") and to add the Cities of Lino Lakes and North St. Paul as members (Second Amended JPA); and

WHEREAS, Since the execution of the Second Amendment, the Cities of Lino Lakes and North St. Paul have withdrawn from the RCVCET;

WHEREAS, On January 1, 2013, the Parties amended the JPA for another one-year term, with four automatic one-year renewal terms and added the City of New Brighton as a member (Third Amended JPA);

WHEREAS, On January 1, 2018, the Parties amended the JPA for another one-year term, with four automatic one-year terms (Fourth Amended JPA);

WHEREAS, Effective July 16, 2018, the Parties amended the JPA to add the City of Mounds View as a member (Fifth Amended JPA);

WHEREAS, On January 1, 2023, the Parties Amended the JPA for another one-year term with four automatic one-year renewal terms (Sixth Amended JPA);

WHEREAS, this Agreement shall constitute the Seventh Amended JPA;

WHEREAS, since the execution of the Seventh Amended JPA, the Cities of Maplewood and White Bear Lake have withdrawn from RCV CET;

WHEREAS, this agreement shall constitute the Eighth Amended JPA.

WHEREAS, the RCV CET was formed for the purpose of enforcing controlled substance laws and investigating and prosecuting gang and violent crimes, especially felonies that have likelihood of being related to the distribution of narcotics and/or other cases that have an impact on all Parties; and

THEREFORE, The Parties agree as follows:

1. General Purpose

The purpose of this Agreement is to formally create and establish the Ramsey County Violent Crime Enforcement Team (hereinafter "RCV CET") as an organization to coordinate efforts to investigate, apprehend, and prosecute drug offenders, violent offenders, gang members and career criminals and to define the rights and obligations of the Parties with respect to the duties and activities performed by the RCV CET throughout the term of the Agreement. The RCV CET is a separate and distinct public entity to which the Parties have transferred all responsibility and control for actions taken pursuant to this Agreement.

2. Members

The RCV CET is hereby established by the Parties. The RCV CET members are Ramsey County, the City of New Brighton, the City of Roseville, the City of St. Paul, the City of Mounds View, and the City of Saint Anthony.

3. Good Faith

The Parties and the Agencies shall cooperate and use their best efforts to ensure that the provisions of this Agreement are fulfilled, and to undertake resolution of disputes, if any, in good faith and in an equitable and timely manner.

4. Term of Agreement/Termination

4.1 The initial term of this Agreement shall be for a one-year period, from January 1, 2024, through December 31, 2024 ("Initial Term"), effective upon January 1, 2023 ("Effective Date").

4.2 This Agreement shall automatically renew for additional one-year periods ("Renewal Term") up to a maximum of four Renewal Terms unless all Parties give written notice to the other Parties of their intent not to renew at least sixty (60) days before the end of the Initial Term or the then-current Renewal Term.

4.3 A Party may withdraw from this Agreement at any time with 30-Day written notice to the other Parties. Withdrawal shall not excuse a Party from obligations incurred before the effective date of withdrawal. This Agreement shall automatically terminate when all but one Party has withdrawn.

4.4 Upon expiration, dissolution, or other termination of this Agreement,

4.4.1 any outstanding financial obligations of RCV CET, excluding obligations for payment of claims as set forth in Section 7 of this Agreement, will be paid out of remaining RCV CET Funds and/or the proceeds of the sale of RCV CET-owned property. If such funds or proceeds are inadequate to meet all of such outstanding financial obligations, the shortage will be subject to payment by the individual Parties to this Agreement as follows: 50 percent will be paid by the Ramsey County Sheriff and the remaining 50 percent will be paid by the police departments of the Cities, each in a sum that is a percentage of the total obligation that is equal to the percentage the city's population bears to the population of all of the Cities combined, upon receipt of a notice from the Fiscal Agent (See Section 9.2);

4.4.2 if, after payment of all outstanding financial obligations pursuant to 4.4.1, there remain any RCV CET funds or property owned by the RCV CET, all RCV CET funds, property owned by the RCV CET, or the proceeds of a sale of RCV CET property shall be distributed to the Agencies that are members of the RCV CET at the time of the expiration, dissolution, or termination and who have been members of the RCV CET for a minimum of 12 consecutive months prior to the expiration, dissolution, or termination, using the formula set forth in section 4.4.1 for payment of outstanding financial obligations; and

4.4.3 property of the Agencies or the Parties that had been loaned for use by the RCV CET shall be returned to the loaning Agency or Party,

5. State and Federal Assistance for Narcotics Control

Ramsey County, acting on behalf of RCV CET, the Parties to this Agreement, and/or the Agencies, in relation to this Agreement, shall be the grant applicant for funding from the Minnesota Office of Justice Programs ("OJP"), Department of Public Safety ("DPS") for multi-jurisdictional narcotics task forces and violent crime teams, and from all other sources for this Agreement. The Parties agree to seek and maintain certification pursuant to the provisions of Minn. Stat. § 299A.642, subd, 4.

6. RCVCET Board

6.1 The governing body of the RCV CET shall be a Board of Directors ("RCVCET Board"), to be made up of the chief law enforcement officer or designee from each of the Agencies; one representative from the RCAO; and up to three additional members selected by the governing body. All Directors shall serve at the pleasure of their appointing authorities. The RCV CET Board shall select an Executive Director on an annual basis, who shall conduct business meetings, document meeting minutes, and maintain frequent communication with members of the RCV CET Board and the Commander.

6.2 Directors shall not be deemed employees of the RCV CET and shall receive no compensation from the RCV CET for serving as directors.

6.3 The RCV CET Board has final administration and policy decision-making authority for the RCV CET, including development of a strategic enforcement plan. Decisions shall be made by a majority of the RCV CET Board.

6.4 The RCV CET Board shall meet quarterly to evaluate the progress of the RCV CET. The RCV CET Board shall maintain financial and other records of RCV CET activities. A special meeting may be called by any Director, or by the RCV CET Commander.

6.5 The RCV CET Board, through the Fiscal Agent, may apply for grants, approve contracts, including agreements for the rental of real property, incur expenses and make expenditures necessary and incidental to the effectuation of the purpose for which the RCV CET is organized as described in Section I of this Agreement and consistent with the powers of the RCV CET Board.

6.6 The RCV CET Board will develop and approve RCV CET priorities, a RCV CET budget, and RCV CET operational policies and procedures.

6.7 The RCV CET Board shall cooperate with other federal, state, and local law enforcement agencies when appropriate and necessary to accomplish the purpose for which the RCV CET is organized.

6.8 The RCV CET Board, through the Fiscal Agent, shall make the RCV CET books, reports, and records open to inspection by the Agencies at all reasonable times.

6.9 The RCV CET Board has sole authority to incur obligations and approve contracts and take final action on behalf of the RCV CET.

6.10 The RCV CET Board may not incur obligations or approve contracts that extend beyond the Initial Term or any Renewal Term of this Agreement or which will require the expenditure of funds in excess of RCV CET Funds available.

6.11 The RCV CET Board shall make a quarterly statistical report and a financial report to the Parties on all activities conducted by the RCV CET.

6.12 The RCV CET Board shall arrange an audit annually of all the RCV CET's financial accounts, the cost of which will be paid out of state funds.

7. Insurance and Indemnification

7.1 The RCV CET shall purchase a policy of municipal liability insurance and may purchase such other insurance as it deems appropriate and necessary, covering the acts and omissions of the RCV CET, its Board of Directors and its employees, and the Parties to this Agreement and their employees, officials, and agents, in an amount not less than the statutorily maximum set forth in Minn. Stat. § 466.04. The cost of the municipal liability insurance policy shall be paid from the RCV CET Funds. The cost of any other insurance shall be paid in a manner to be determined by the RCV CET Board.

7.2 The RCV CET shall defend, indemnify, and hold harmless the Parties, their officers, employees, and volunteers, from and against any and all claims, damages, losses, suits, judgments, costs, and expenses, including attorney's fees, arising out of or related to the acts or omissions of any person acting on behalf of the RCV CET Board in carrying out the terms of this Agreement.

7.3 For liability not covered by insurance, the Parties and the RCV CET agree to share the costs of such liability, including the costs of defense, using the formula described in 4.4 for allocation of payment for outstanding obligations and distribution of assets on termination of this Agreement.

7.4 Nothing herein, including the purchase by the RCV CET of excess liability coverage for federal law claims, shall constitute a waiver of the limits of liability, exceptions, defenses, or immunities under Minnesota State statutes.

7.5 To the fullest extent permitted by law, actions by the Parties to this Agreement are intended to be and shall be construed as a "cooperative activity" and it is the intent of the Parties that they shall be deemed a "single governmental unit" for the purposes of liability, as set forth in Minn. Stat. § 471.59, subd. 1a (a), provided further that for purposes of that statute, each Party to this Agreement expressly declines responsibility or liability for the acts or omissions of another Party, its officials, employees, and volunteers.

8. RCV CET Operations

8.1 The RCV CET shall operate in compliance with the Multijurisdictional Task Force Operating Procedures and Guidelines Manual adopted by the Violent Crime Coordinating Council, as may be amended from time to time, which incorporated herein and made part of this Agreement by reference.

8.2. Ramsey County Shall serve as the Coordinating Agency. Daily operation and responsibility for carrying out the purpose of the RCV CET shall be under the direction of the RCV CET Commander, selected by the RCV CET Board.

8.3. The RCV CET Commander will plan and coordinate case activities and direct investigative activities based on intelligence provided by the Agencies, with priorities as determined by the RCV CET Board.

8.4 The RCV CET Board shall operate in compliance with all reporting requirements of a grant recipient.

9. Finances

9.1 RCV CET operations will be financed from grant funding, subject to grant terms and conditions and grant program guidelines, incorporated herein by reference; and may be additionally funded by supplemental funding from participating Agencies and/or from RCV CET drug forfeiture funds ("RCV CET Funds").

9.2 Ramsey County shall serve as the Fiscal Agent for the RCV CET. Ramsey County shall not receive compensation from RCV CET Funds for its services.

9.3 Ramsey County, as Fiscal Agent, is authorized to receive all RCV CET Funds for deposit and make disbursements therefrom in accordance with generally accepted accounting practices and procedures, the current Office of Justice Program's Grant Manual, Governmental Accounting Standards, the Ramsey County Finance Office Policies and Procedures for Fiscal Agents, and federal and state requirements. In conjunction therewith, the Ramsey County Sheriff's Office Accounting Division shall maintain current and accurate records of all obligations and expenditures of RCV CET Funds during the Initial Term and any Renewals and for six years after the termination of this Agreement in accordance with state law.

9.3.1 All RCV CET Funds handled by the Fiscal Agency shall be deposited into a separate RCV CET account at the County's depository bank.

9.3.2 Interest accrued on the RCV CET Funds shall be deposited in the RCV CET Funds account.

9.4 RCV CET Funds may be expended only as directed by the RCV CET Board and in accordance with this Agreement. In no event shall there be an expenditure of RCV CET Funds except per the approved RCV CET budget.

9.5 As Fiscal Agent, the Ramsey County Sheriff's Office shall be responsible for daily monitoring and maintenance of RCV CET financial matters and shall make and submit to the RCV CET Board a quarterly report of the budget status of the RCV CET Funds.

9.6 Any issues raised by a Member regarding the activities of the Fiscal Agent shall first be brought to the attention of the RCV CET Commander. If the matter is not resolved to

the satisfaction of the Member, the Commander shall present the issue to the RCV CET Board for resolution. Any issues raised by the Fiscal Agent shall first be brought to the attention of the RCV CET Commander. If the matter is not resolved to the satisfaction of the Fiscal Agent, the Commander shall present the issue to the RCV CET Board for resolution.

9.7 As Fiscal Agent, Ramsey County is not responsible for providing services outside of the scope of services described in this Agreement. The County is not liable for management decisions made by the RCV CET. The County is not responsible for cash shortfalls due to funding shortfalls of the RCV CET.

10. Vehicles

The Parties may use a Ramsey County vehicle for RCV CET activities. RCSO is responsible for the costs of insurance and vehicle maintenance related to RCV CET activities. RCSO may, in the future, request a minor maintenance fee from the cities subject to Advisory Board approval.

11. RCV CET Personnel

11.1 The Agencies shall assign licensed peace officers and/or civilian personnel to the RCV CET as needed to carry out its purpose and to perform their responsibilities under this Agreement.

11.2 All personnel assigned to the RCV CET (“RCV CET Personnel”) shall remain employees of the Party whose Agency assigned the personnel and shall not be considered temporary or permanent employees of any of the other Parties or Agencies or the RCV CET for any purpose whatsoever or be entitled to tenure rights or any rights or benefits by way of workers' compensation, re-employment insurance, medical and hospital care, sick and vacation leave, severance pay, PERA or any other right or benefit of another of the Parties. The Parties acknowledge their individual responsibility to provide all salary compensation and fringe benefits to their employees while performing services on behalf of the RCV CET. Benefits may include, but are not limited to, health care, disability insurance, life insurance, re-employment insurance, FICA, Medicare, PERA, vacation, sick leave, and unpaid leave of absence.

11.3 All RCV CET Personnel shall be required to comply with the Violent Crime Coordinating Council's Multijurisdictional Task Force Operating Procedures and Guidelines Manual and more restrictive rules of conduct and operating procedures prescribed by the RCV CET Commander, which shall be developed in consultation with the heads of the Agencies and in recognition of the rules of their respective Agencies and adopted by the RCV CET Board. The RCV CET Commander, or designee, shall refer disciplinary matters involving RCV CET Personnel to the person's originating Agency for investigation and disposition unless, based on the judgment of the RCV CET Commander, or designee, a particular matter represents probable cause for the issuance of a criminal complaint, in which case the matter shall be referred directly to an external law enforcement agency for investigation, provided the person's Agency head is notified in advance thereof.

11.4 As assigned by the RCV CET Commander, RCV CET Personnel will be responsible for drug, gang, and violent crime investigation, including information management, case development, and presenting cases for charging to the appropriate prosecuting authority. RCV CET Personnel may also assist other law enforcement agencies in surveillance and undercover operations. RCV CET Personnel will work cooperatively with assisting agencies. RCV CET Personnel who are peace officers and who take action in another jurisdiction are authorized to exercise the powers of a peace officer in the other jurisdiction for purposes of the RCV CET activities.

12. Advisor

The Ramsey County Attorney shall designate an Assistant Ramsey County Attorney to provide civil legal advice to the RCV CET Board as, and if, required.

13. Location

RCV CET activities shall take place out of a central location to be agreed upon by the Agencies.

14. Forfeiture, Seizures, and Fines

Proceeds received by the Agencies pursuant to Minnesota statutes on forfeitures from RCV CET case forfeitures shall be turned over to the Fiscal Agent to be used to support the efforts of the RCV CET according to the RCV CET Grant requirements. The use and disbursement of these proceeds must be approved by the RCV CET Board.

15. New Members

A governmental unit may become an additional member of the RCV CET upon approval by the RCV CET Board. Any governmental unit that applies to become a member must agree to assign at least one officer to the RCV CET. A governmental unit that becomes a new member shall be included in the term "Parties" as used in this JPA, its law enforcement agency shall be included in the term "Agencies" as used in this JPA, and the member and its agency shall be subject to all provisions of this JPA. Such governmental unit will become a member effective upon filing with the Fiscal Agent a certified resolution of the governmental unit's governing body, approving, and authorizing execution of this Agreement and an executed counterpart copy of this Agreement. Upon receipt of such resolution and executed copy, the Fiscal Agent will prepare a conformed copy showing execution by existing Parties and the new member and forward a copy to all Parties.

16. Counterparts

This Agreement may be executed in one or more counterparts, each of which shall be deemed an original, but all of which shall constitute one and the same document. All executed counterparts of this Agreement shall be forwarded to the Fiscal Agent. Upon receipt of executed counterparts from all parties, the Fiscal Agent will prepare one conformed copy of this Agreement and provide a copy to each Party.

17. The Parties to this Agreement are subject to the provisions of Minn. Stat. § 299A.642.

18. This Agreement shall amend the JPA signed on February 7, 2005, as amended on January 31, 2007, June 1, 2010, January 1, 2013, January 1, 2018, July 16, 2018, December 13, 2022, and April 22, 2025.

IN WITNESS THEREOF, the undersigned Parties, by action of their governing bodies, have caused this Agreement to be executed in accordance with the authority of Minnesota Statutes § 471.59.

Wherefore, the parties have executed this Agreement the last date set forth below.

**COUNTY OF RAMSEY**

By: \_\_\_\_\_  
Rafael Ortega, Board Chair  
Ramsey County Board of Commissioners

Date: \_\_\_\_\_

By: \_\_\_\_\_  
Jason Yang, Chief Clerk  
Ramsey County Board of Commissioners

Date: \_\_\_\_\_

Approval recommended:

  
\_\_\_\_\_  
Bob Fletcher, Ramsey County Sheriff

Approved as to form:

  
\_\_\_\_\_  
Marcelo Neblett  
Assistant Ramsey County Attorney

**CITY OF NEW BRIGHTON**

By: \_\_\_\_\_  
Kari Niedfeldt-Thomas, Mayor

Date: \_\_\_\_\_

By: \_\_\_\_\_

Date: \_\_\_\_\_

Approval recommended:

\_\_\_\_\_  
Tony Paetznick, Director  
New Brighton Police Department

Approved as to form:

\_\_\_\_\_  
City Attorney

\_\_\_\_\_  
Financial Services Director

**CITY OF ROSEVILLE**

By: \_\_\_\_\_  
Dan Roe, Mayor

Date: \_\_\_\_\_

By: \_\_\_\_\_  
Patrick J. Trudgeon, City Manager

Date: \_\_\_\_\_

Approval recommended:

\_\_\_\_\_  
Erika Scheider, Police Chief  
Roseville Police Department

**CITY OF SAINT PAUL**

By: \_\_\_\_\_  
Kaohly Her, Mayor

Date: \_\_\_\_\_

Approval recommended:

\_\_\_\_\_  
Axel Henry, Chief of Police  
Saint Paul Police Department

Approved as to form:

\_\_\_\_\_  
Anthony Edwards  
Saint Paul Assistant City Attorney

\_\_\_\_\_  
John McCarthy  
Financial Services Director

**CITY OF MOUNDS VIEW**

By: \_\_\_\_\_  
Zach Lindstrom, Mayor

Date: \_\_\_\_\_

By: \_\_\_\_\_  
Nyle Likmund, City Administrator

Date: \_\_\_\_\_

Approval recommended:

\_\_\_\_\_  
Ben Zender, Police Chief  
Mounds View Police Department

Approved as to form:

\_\_\_\_\_  
City Attorney

\_\_\_\_\_  
Financial Services Director

**CITY OF SAINT ANTHONY**

By: \_\_\_\_\_  
Wendy Webster, Mayor

Date: \_\_\_\_\_

By: \_\_\_\_\_  
Charlie Yunker, City Manager

Date: \_\_\_\_\_

Approval recommended:

\_\_\_\_\_  
Jeff Spiess, Police Chief  
St. Anthony Police Department

# Board of Commissioners

## Request for Board Action

Item Number: 2026-050

Meeting Date: 2/10/2026

**Sponsor:** Sheriff's Office

### Title

Joint Powers Agreement with Minnesota Department of Public Safety, Bureau of Criminal Apprehension for Participation in the Violent Crime Reduction Unit

### Recommendation

1. Approve the Joint Powers Agreement with the Minnesota Department of Public Safety, Bureau of Criminal Apprehension, 1430 Maryland Street East, Saint Paul, MN 55106 for participation in the Violent Crime Reduction Unit upon execution through three years from the fully executed agreement.
2. Authorize the Chair and Chief Clerk to execute the Joint Powers Agreement.

### Background and Rationale

On February 6, 2024, the Ramsey County Board of Commissioners approved a joint powers agreement (JPA) with the Minnesota Department of Public Safety (DPS), Bureau of Criminal Apprehension (BCA), for participation in the Violent Crime Reduction Unit (VCRU) through Resolution B2024-029. The state updated its standard JPA language to require participating agencies to submit monthly invoices in order to receive reimbursement of funds and incorporate reorganized language and related formatting edits.

Since 2024, the Ramsey County Sheriff's Office has participated in the VCRU. The VCRU is a state initiative that uses an interagency, collaborative approach to reducing and preventing violent crime. The initiative focuses on gun violence and firearms-related crimes; crimes against persons, including homicides, assaults, and carjackings; street racing and motor vehicle theft; and the apprehension of dangerous fugitives.

Funding for the VCRU is provided by the Minnesota Legislature and includes financial support for partner agencies to fund personnel assigned to the initiative. Participation in the unit allows the Sheriff's Office to collaborate with state and local law enforcement and prosecutorial agencies to prevent, investigate, and prosecute violent crimes. Participation also provides reimbursement from the state for eligible personnel costs, as outlined in the JPA.

A JPA, as authorized under Minnesota Statutes § 471.59, is required for participation. The term of the agreement is three years from the date of full execution.

The Ramsey County Attorney's Office has reviewed and approved this JPA.

### County Goals (Check those advanced by Action)

Well-being

Prosperity

Opportunity

Accountability

### Racial Equity Impact

Participation in this team supports justice for victims of crime, including individuals from traditionally disadvantaged or marginalized communities.

### Community Participation Level and Impact

There is no community engagement for this JPA.

Inform       Consult       Involve       Collaborate       Empower

**Fiscal Impact**

Reimbursement from the state is provided for personnel costs as outlined in the JPA, including overtime of up to \$21,000 per year. Revenue associated with this JPA is included in the 2026-2027 budget and is intended to offset the costs of a deputy sheriff assigned to this team.

**Last Previous Action**

On February 6, 2024, the Ramsey County Board of Commissioners approved the Joint Powers Agreement with the Minnesota Department of Public Safety, Bureau of Criminal Apprehension for Participation in the Violent Crime Reduction Unit (Resolution B2024-029).

**Attachments**

1. Joint Powers Agreement



## STATE OF MINNESOTA BCA VIOLENT CRIME REDUCTION UNIT JOINT POWERS AGREEMENT

This Joint Powers Agreement (“Agreement”) is between the State of Minnesota, acting through its Commissioner of Public Safety on behalf of the Bureau of Criminal Apprehension (“BCA”), and **County of Ramsey acting on behalf of its Sheriff’s Office, 425 Grove St, St Paul, MN 55101** (“Governmental Unit”). BCA and the Governmental Unit may be referred to jointly as “Parties.”

### Recitals

Under Minnesota Statutes § 471.59, the BCA and the Governmental Unit are empowered to engage in agreements to jointly and cooperatively exercise their powers. The Parties wish to work together to prevent, investigate, and prosecute violent crimes, including but not limited to murder and assaults, the trafficking of illicit drugs and firearms, carjacking, and other violent crimes. The Governmental Unit wishes to work cooperatively with the BCA’s Violent Crime Reduction Unit (“VCRU”), which uses an array of proactive and reactive investigative techniques to prevent, investigate, and prosecute violent crime; gathers information necessary to identify crime patterns and uses this information to develop strategies for prevention and enforcement; and conducts outreach and education to community members, groups, and stakeholders in order to facilitate the creation and implementation of solutions to deter and prevent violent crime..

### Agreement

1. **Term of Agreement; Relationship between the Parties.**
  - 1.1 Effective Date. This Agreement is effective on the date the BCA obtains all required signatures pursuant to Minnesota Statutes § 16C.05, subdivision 2.
  - 1.2 Expiration Date. This Agreement expires three (3) years from the Effective Date, unless terminated at an earlier date pursuant to clause 14.
  - 1.3 Relationship between the Parties. This Agreement does not establish an employment relationship between the BCA and the Governmental Unit, nor any persons performing under the Agreement.
  
2. **Purpose.** The Governmental Unit and the BCA enter into this Agreement to facilitate the cooperation and coordination of the Governmental Unit with the work of the VCRU, consideration that may be paid by BCA to the Governmental Unit for its expenses incurred in the course of VCRU participation, and to identify what the Parties, either individually or jointly, will provide pursuant to VCRU operations.
  
3. **Responsibilities of the Governmental Unit.** The VCRU’s interagency collaborative approach is implemented through the performance of the following activities by the Governmental Unit and any individuals working with the VCRU on its behalf, under the leadership of the Special Agent in Charge of the VCRU (“the SAIC”) and the VCRU’s Assistant Special Agents in Charge (“ASAICs”):
  - A. Assign one or more investigators or employees of the Governmental Unit to the VCRU. This agreement shall refer to them as “Assigned Investigator” or “Assigned Employee,” throughout. These Assigned Investigators or Assigned Employees must be approved to participate in VCRU activities, in advance of doing so, by the BCA’s Deputy Superintendent - Investigations. During the period of assignment to this task force, the Governmental Unit will remain responsible for establishing the salary and benefits, including overtime, of the Assigned Investigator(s) and/or Assigned Employee(s), and for

making all payments due them. The BCA will reimburse the Governmental Unit for the full salary and fringe costs of each Assigned Employee or Assigned Investigator. For each Assigned Employee or Assigned Investigator, the BCA will reimburse overtime costs up to \$21,000.00 per BCA fiscal year, i.e. July 1 through June 30, corresponding to clause 1, "Term of Agreement."

- B.** Be willing and able to respond and/or work jointly on violent crimes and complete any duties assigned to the Governmental Unit, by the SAIC, for the duration of the term of this Agreement.
- C.** Conduct investigations in accordance with provisions of state and federal law, BCA policies and operating procedures as indicated herein, and any other investigative standards required of a BCA Special Agent.
- D.** Investigate illicit firearms trafficking crimes committed by organized groups or individuals, including the trafficking in illicit firearms parts and the illicit manufacture of firearms.
- E.** Investigate homicide, assault, carjacking and other crimes against the person as directed by the SAIC/ASAICs, utilizing best investigative practices to create prosecutable cases, and providing support to victims and witnesses involved therein.
- F.** Investigate illicit street racing and automobile theft cases with a focus on identifying and disrupting organizations or networks of individuals involved in the commission or facilitation of such crimes.
- G.** Where indicated to have a nexus with firearms crimes or other violent crimes under VCRU investigation, investigate illicit drug trafficking crimes as necessary to facilitate VCRU investigative purposes.
- H.** Participate in operations to apprehend dangerous fugitives as directed by the SAIC/ASAICs.
- I.** Maintain accurate records of prevention, education, and enforcement activities, to be collected and forwarded quarterly to the SAIC for statistical reporting purposes.
- J.** Prepare an operational briefing sheet for each active operation, including deconfliction measures as directed, to be approved by the SAIC/ASAICs.
- K.** Prepare investigative reports to be submitted to the BCA's chain of command.
- L.** Ensure evidence collected is appropriately collected, accounted for, and retained in a BCA-authorized secure facility.
- M.** Each assigned investigator will be issued a body-worn camera by the BCA, to be utilized in the course of VCRU activities. Assigned investigators will adhere to BCA's policies regarding body-worn cameras and shall ensure footage captured by BCA-issued cameras is appropriately uploaded to the BCA system(s).
- N.** Participate in training as directed by the SAIC/ASAICs or designee(s).
- O.** While conducting VCRU activities, adhere to the following BCA policies and/or procedures:
  - 1. BCA-1008 Operation of a State Vehicle
  - 2. DPS-5100 Acceptable Use of Department Computers, Electronic Equipment, Information Systems and Resources
  - 3. INV-7002 Informants
  - 4. INV-7003 Confidential Funds
  - 5. INV-7004 Police Pursuits and Emergency Vehicle Operations
  - 6. INV-7010 Critical Incidents
  - 7. INV-7013 Evidence Handling
  - 8. INV-7014 Procession of Property Seized for Administrative Forfeiture
  - 9. INV-7015 Inventory of Seized Impounded Vehicles
  - 10. INV-7016 Consumption of Alcoholic Beverages
  - 11. INV-7017 Reverse Undercover Drug Operations
  - 12. INV-7020 Radio Communications
  - 13. INV-7022 Cellular Exploitation Equipment
  - 14. INV-7026 Online Resources and Social Media in Investigative Activities
  - 15. INV-7030 Arrest of Foreign Nationals, Consular Notification, and Diplomatic Immunity
  - 16. INV-7033 Unmanned Aircraft Systems
  - 17. INV-7034 Conflicts of Interest
  - 18. INV-7035 Search Warrants for Nighttime and/or Unannounced Entry

- 19. INV-7037 Body Worn Cameras**
- P.** While conducting VCRU activities, adhere to required policies, operations plans, or other operational guidance issued by the SAIC/ASAICs, including new policies governing VCRU activities as directed.
  - Q.** Assigned Investigators must comply with the use of force provisions of their home agency's policies/procedures. Assigned Investigators must also comply with directives issued by the SAIC/ASAICs. In the event of a conflict between the use of force requirements of the Assigned Investigator's home agency policy, and the policies or directives of the VCRU, the policies and procedures of the home agency shall govern. Prior to deployment in the field, Assigned Investigators will confer with the VCRU SAIC/ASAIC to identify any potential use of force policy conflicts and work to resolve them in advance of operational activities.
  - R.** Utilize task management and accountability programs and procedures, including Time Tracker, as directed by the SAIC/ASAICs.
  - S.** Submit all requests in the requested format for reimbursement in a timely manner to the SAIC.
- 4. Responsibilities of the BCA.** The aforementioned approach will be implemented through the performance of the following activities by the BCA:
- A.** Provide the VCRU with a BCA Special Agent in Charge to serve as the SAIC of the VCRU.
  - B.** Provide guidance and training, as appropriate, on all VCRU standards to be followed by the Governmental Unit, Assigned Investigators, and Assigned Employees.
  - C.** Review, approve or decline, or request additional information on appropriately submitted and pre-approved reimbursement requests, within three (3) business days of receipt. The BCA will reimburse the Governmental Unit's VCRU activities as funding allows.
  - D.** Provide reimbursement within thirty (30) business days of the appropriately submitted and pre-approved reimbursement requests directly to the Governmental Unit.
  - E.** Provide supplies and equipment to Assigned Investigators and Assigned Employees. Supplies issued to Assigned Investigators include, but are not limited to, a squad vehicle, a body worn camera, a computer, a cellular phone, and office supplies. Supplies issued to civilian Assigned Employees include, but are not limited to, a computer, a cellular phone, and office supplies. Supplies issued to Assigned Investigators and Assigned Employees remain the property of the State of Minnesota and shall be returned to the custody of BCA when the Assigned Investigator or Assigned Employee leaves the VCRU.
  - F.** Provide copies of body worn camera footage that captures or documents the activities of the Governmental Unit's Assigned Investigator for purposes of internal review/investigation by the Governmental Unit, upon request of the Assigned Investigator's chief law enforcement officer. Body worn camera recordings shall be treated in accordance with the Minnesota Government Data Practices Act, the premature disclosure of which could reasonably be expected to interfere with criminal investigation and prosecution. The Governmental Unit shall not further disseminate the recording(s) beyond the Governmental Unit or release to the public without consultation with the BCA.
  - G.** Provide evidence storage at BCA headquarters or a BCA-approved secure facility.
  - H.** Proceeds from assets seized through VCRU activities and forfeited through judicial proceedings shall be maintained in a separate fund administered by the state, for purposes of offsetting equipment expenses, future salaries, and other expenses incurred by the VCRU. The BCA retains the right to distribute proceeds from forfeited assets to the Governmental Unit at its discretion.
- 5. Standards of the Governmental Unit.** The following standards must be met by the Governmental Unit, each Assigned Investigator, and each Assigned Employee:
- A.** Assigned Investigators must be licensed peace officers in good standing with the Minnesota Peace Officer's Standards and Training Board (POST). Assigned Investigators and Assigned Employees must be in good standing with their home agency.
  - B.** Assigned investigators and Assigned Employees must be skilled in a broad array of investigative technologies and techniques, to be used as appropriate, throughout their work with the VCRU.
  - C.** Assigned Investigators and Assigned Employees must utilize task management and

accountability programs and procedures, including Time Tracker, as directed by the SAIC/ASAICs.

- D. Assigned Investigators and Assigned Employees will follow all applicable and appropriate state and/or federal laws in all VCRU-related activities.
- E. Assigned Investigators and Assigned Employees must be employed by the Governmental Unit.
- F. Assigned Investigators and Assigned Employees must follow best law enforcement practices in the discharge of their VCRU duties, conducting themselves with the highest degree of professionalism, avoiding any conflicts of interest, and conducting their activities impartially.

**6. Employment Relationship.** This Agreement shall not be deemed to construe an employment relationship between the Assigned Investigators and/or Assigned Employees and the BCA. All Assigned Investigators & Assigned Employees from the Governmental Unit shall continue to be employed and directly supervised by the same Governmental Unit currently employing that member, regardless of their participation in VCRU activities. All services, duties, acts, or omissions performed by the Assigned Employee or Assigned Investigator will be within the course and duty of their employment by the Governmental Unit and, shall therefore, be covered by any benefits or protections provided to them as employees of the Governmental Unit. This includes, but is not limited to, workers compensation, health, and dental benefits. Nothing in this Agreement shall otherwise limit the jurisdiction, powers, and responsibilities possessed by an Assigned Investigator and Assigned Employee of the Governmental Unit.

**7. Reimbursement of Expenses.** In order to obtain reimbursement for expenses associated with activities of the VCRU, the Governmental Unit must:

- A. Submit a monthly invoice, in the appropriate format, for the reimbursement of funds expended as a result of the activities of the VCRU. An invoice must be submitted no later than the 10th calendar day of each month for all activities conducted during the previous month. For example, an invoice must be submitted by December 10, 2025, for activities conducted during November 2025.
- B. The Governmental Unit must obtain pre-approval by the BCA before an Assigned Employee or Assigned Investigator works overtime. If and when this pre-approval is received, the Governmental Unit may expend funds for overtime costs to be reimbursed within the limitations of the pre-approval.
- C. In order to receive reimbursement following expenditures, the Governmental Unit must submit documentation to support the invoice.

**8. Authorized Representatives.**

The BCA's Authorized Representative is the individual noted below, or his successor:

Name: Scott Mueller, Deputy Superintendent  
Address: Department of Public Safety, Bureau of Criminal Apprehension  
1430 Maryland Avenue East  
Saint Paul, MN 55106  
Telephone: 651-793-1129  
Email: [Scott.D.Mueller@state.mn.us](mailto:Scott.D.Mueller@state.mn.us)

The Governmental Unit's Authorized Representative is the individual noted below or his/her successor:

Name: Bob Fletcher, Sheriff  
Address: 425 Grove St  
St Paul, MN 55101  
Telephone: 651.266.9333  
Email: [bob.fletcher@co.ramsey.mn.us](mailto:bob.fletcher@co.ramsey.mn.us)

If either of the Parties must change its Authorized Representative, notice must be provided, in writing, to the other party.

If either Authorized Representative will be unavailable for a significant period of time, a temporary

Authorized Representative may be assigned via the same notice process.

9. **Assignment, Amendments, Waiver, and Agreement Complete.**
  - A. **Assignment.** The Governmental Unit may neither assign nor transfer any rights or obligations under this Agreement.
  - B. **Amendments.** Any amendment to this Agreement must be in writing and will not be effective until it has been executed and approved by both Parties, through their Authorized Representatives.
  - C. **Waiver.** If the BCA fails to enforce any provision of this Agreement, that failure does not waive the provision or its right to enforce it.
  - D. **Agreement Complete.** This Agreement contains all negotiations and agreements between the BCA and the Governmental Unit. No other understanding regarding this Agreement, whether written or oral, may be used to bind either party.
  
10. **Liability.** The Parties agree that each will be responsible for its own acts, omissions, and/or the results thereof, to the extent permitted by law and shall not be responsible for the acts or omissions of any others, and/or the results thereof. The BCA's liability shall be governed by provisions of the Minnesota Tort Claims Act, Minnesota Statutes § 3.736, and other applicable law. The Governmental Unit's liability shall be governed by provisions of the Municipal Tort Claims Act, Minnesota Statutes §§ 466.01-466.15, and other applicable law.
  
11. **Audits.** Under Minnesota Statutes § 16C.05, subdivision 5, the Governmental Unit's books, records, documents, and accounting procedures and practices relevant to this Agreement are subject to examination by the BCA and/or the State Auditor and/or Legislative Auditor for a minimum of six (6) years from the end of this Agreement.
  
12. **Government Data Practices.** The Governmental Unit and the BCA must comply with the Minnesota Government Data Practices Act, Minnesota Statutes Chapter 13, and other applicable law, as it applies to all data provided by the BCA under this Agreement and as it applies to all data created, collected, received, stored, used, maintained, or disseminated by the Governmental Unit under this Agreement. The civil remedies of Minnesota Statutes § 13.08 apply to the release of the data referred to in this clause by either the Governmental Unit or the BCA.
 

If the Governmental Unit receives a request to release the data referred to in this clause, the Governmental Unit must immediately notify and consult with the BCA's Authorized Representative as to how the Governmental Unit should respond to the request. The Governmental Unit's response to the request shall comply with applicable law.
  
13. **Governing Law, Jurisdiction, and Venue.** Minnesota law, without regard to its choice-of-law provisions, governs this Agreement. Venue for all legal proceedings that result out of this Agreement, or its breach, must be in the appropriate state or federal court with competent jurisdiction in Ramsey County, Minnesota.
  
14. **Expiration and Termination.** Either party may terminate this Agreement at any time, with or without cause, upon 30 days written notice to the other party. To the extent funds are available, the Governmental Unit shall receive reimbursement in accordance with the terms of this Agreement through the end of the 30 days. Upon expiration or earlier termination of this Agreement, the Governmental Unit shall provide the VCRU SAIC all investigative equipment and supplies provided by the VCRU and/or the BCA.
  
15. **Survival of Terms.** The following clauses survive the expiration or cancellation of this Agreement: 10, Liability; 11, Audits; 12, Government Data Practices; and 13, Venue.

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APPROVED:

1. STATE ENCUMBRANCE VERIFICATION  
Individual Certifies that funds have been encumbered as required by Minnesota Statutes §§ 16A.15 and 16C.05

3. DEPARTMENT OF PUBLIC SAFETY;  
BUREAU OF CRIMINAL APPREHENSION

Signed: \_\_\_\_\_

By: \_\_\_\_\_  
(with delegated authority)

Date: \_\_\_\_\_

Title: \_\_\_\_\_

SWIFT

PO Number: 3-93155

Date: \_\_\_\_\_

2. GOVERNMENTAL UNIT  
The Governmental Unit certifies that the appropriate person(s) has (have) executed this Agreement on behalf of the Governmental Unit and its jurisdictional government entity as required by applicable articles, laws, by-laws, resolutions, or ordinances.

4. COMMISSIONER OF ADMINISTRATION  
As delegated to the Office of State Procurement

By: \_\_\_\_\_  
Rafael Ortega

By: \_\_\_\_\_

Title: Board Chair, Ramsey County Board of Commissioners

Title: \_\_\_\_\_

Date: \_\_\_\_\_

Date: \_\_\_\_\_

By: \_\_\_\_\_  
Jason Yang

ADMIN ID: \_\_\_\_\_

Title: Chief Clerk, Ramsey County Board of Commissioners

Date: \_\_\_\_\_

By: Bob Fletcher

Bob Fletcher

Title: Ramsey County Sheriff

Date: 12/23/2025

Approved as to form:

By: Bradley Cousins  
Bradley Cousins

Title: Assistant Ramsey County Attorney

Date: 2/3/26

# Board of Commissioners

## Request for Board Action

Item Number: 2026-051

Meeting Date: 2/10/2026

**Sponsor:** Sheriff's Office

### Title

Joint Powers Agreement with Minnesota Department of Public Safety, Bureau of Criminal Apprehension for Participation in the Human Trafficking Investigators Task Force

### Recommendation

1. Approve the Joint Powers Agreement with the Minnesota Department of Public Safety, Bureau of Criminal Apprehension, 1430 Maryland Street East, Saint Paul, MN 55106 for participation in the Human Trafficking Investigators Task Force upon execution through five years from the fully executed agreement.
2. Authorize the Chair and Chief Clerk to execute the Joint Powers Agreement.

### Background and Rationale

The Minnesota Department of Public Safety, Bureau of Criminal Apprehension, operates the Minnesota Human Trafficking Investigators Task Force (MNHITF). MNHITF investigates human trafficking crimes committed by organized groups or individuals related to child sexual exploitation, sex trafficking, and labor trafficking. MNHITF also works to educate law enforcement officers and the community about human trafficking.

Since 2019, the Ramsey County Sheriff's Office has been an affiliate member, which permits the reimbursed for case specific overtime on a case-by-case basis. Participation with the MNHITF allows the Sheriff's Office to work with state and local law enforcement and prosecutorial agencies to identify incidents of human trafficking and apprehend and aid in the prosecution of those who commit such crimes.

A joint powers agreement (JPA), as authorized under Minnesota Statutes § 471.59, is required for participation. The term of the agreement is five (5) years from the date of full execution.

The Ramsey County Attorney's Office has reviewed and approved this JPA.

### County Goals (Check those advanced by Action)

Well-being       Prosperity       Opportunity       Accountability

### Racial Equity Impact

Participation helps to ensures justice for victims of crime victims, including individuals from traditionally disadvantaged or marginalized communities.

### Community Participation Level and Impact

There is no community engagement for this JPA.

Inform       Consult       Involve       Collaborate       Empower

### Fiscal Impact

Reimbursement from the state is provided as outlined in the JPA. Because the estimated amount of

reimbursement varies by year, has been minimal, and must be limited to eligible expenses, revenue associated with this JPA is not included in the 2026-2027 budget.

**Last Previous Action**

On November 26, 2019, the Ramsey County Board of Commissioners approved the Joint Powers Agreement with the Minnesota Department of Public Safety, Bureau of Criminal Apprehension for Participation in the Human Trafficking Investigators Task Force (Resolution B2019-276).

**Attachments**

1. Joint Powers Agreement



# STATE OF MINNESOTA

## HUMAN TRAFFICKING INVESTIGATORS TASK FORCE

### JOINT POWERS AGREEMENT

This Joint Powers Agreement (“Agreement”) is between the State of Minnesota, acting through its Commissioner of Public Safety on behalf of the Bureau of Criminal Apprehension (“BCA”), **and the County of Ramsey on behalf of its Sheriff’s Department 425 Grove St St. Paul, MN 55101** (“Governmental Unit”). The BCA and Governmental Unit may be referred to jointly as “Parties”.

#### Recitals

Under Minnesota Statutes § 471.59, the BCA and the Governmental Unit are empowered to engage in agreements that are necessary to exercise their powers. The Parties wish to work together to investigate and prosecute human trafficking, which includes sex and labor trafficking. The Governmental Unit wants to participate in the Minnesota Human Trafficking Investigators Task Force (“MNHITF”) as an Affiliate member.

#### Agreement

#### 1. Term of Agreement

- 1.1 **Effective Date.** This Agreement is effective on the date BCA obtains all required signatures pursuant to Minnesota Statutes § 16C.05, subdivision 2.
- 1.2 **Expiration Date.** This Agreement expires five (5) years from the Effective Date unless terminated earlier pursuant to clause 12.

#### 2. Purpose

The Governmental Unit and BCA enter into this Agreement to make the Governmental Unit part of the MNHITF that will use a three-pronged approach to combat human trafficking, which includes sex and labor trafficking: **prevention, education, and enforcement**. The BCA will provide an Assistant Special Agent in Charge (ASAIC) who will serve as the Commander of the Task Force (Commander) and who reports to a Special Agent in Charge (SAIC). The Governmental Unit will provide to the Task Force an affiliate member(s) (“Members”).

#### 3. Standards

The Governmental Unit will adhere to the MNHITF Standards identified below.

- 3.1 Members will investigate human trafficking crimes committed by organized groups or individuals, with a priority on minors being trafficked.
- 3.2 Members will participate in pro-active human trafficking operations and recover victims of human trafficking, having a priority focus on minors, with the goal of identifying their traffickers.
- 3.3 Members will follow state and/or federal laws in obtaining arrest warrants, search warrants and civil and criminal forfeitures.
- 3.4 Members will follow proper legal procedures in securing evidence, including electronic devices.
- 3.5 Members will understand and use appropriate legal procedures in the use of informants including documentation of identity, monitoring of activities, and use and recordation of payments.
- 3.6 Members will use, as appropriate, a broad array of investigative technologies and techniques.
- 3.7 Members will interview and prepare reports of victim recoveries and direct those victims to appropriate public and private resources to help ensure their safety and integration back into

society.

- 3.8** Members must be willing to respond and/or work jointly on human trafficking crimes within their jurisdiction and complete their assigned duties for the duration of the term of this Agreement.
- 3.9** Members must be licensed peace officers.
- 3.10** Members will investigate cases involving multi-jurisdictional, complex and/or organized groups involving human trafficking, which may require travel to neighboring jurisdictions as investigations expand.
- 3.11** Members will prepare an operational briefing sheet for each active operation related to the MNHITF investigations and activities, to be approved by the Commander.
- 3.12** Members will prepare investigative reports related to the MNHITF investigations and activities to be submitted to the Commander.
- 3.13** Members must submit statistics to the Commander on a quarterly basis.
- 3.14** Members are assigned to their home agencies and may request assistance and resources on a case-by-case basis as approved by the Commander.
- 3.15** Members will utilize a deconfliction system to share and receive information to promote deconfliction with other agencies.

**4. Responsibilities of the Governmental Unit and the BCA**

**4.1** The Governmental Unit will:

- 4.1.1** Conduct investigations in accordance with provisions of the MNHITF Standards, identified in clause 3 above, and conclude such investigations in a timely manner.
- 4.1.2** Maintain accurate records of prevention, education, and enforcement activities, to be collected and forwarded quarterly to the BCA for statistical reporting purposes.
- 4.1.3** Continue to directly supervise Members that are assigned to the MNHITF. Members remain under the employ of the Governmental Unit while assigned to and performing MNHITF assignments. All services, duties, acts or omissions performed by Members will be within the course and duty of the Members' employment and therefore covered by the Workers Compensation and other compensation programs of then Governmental Unit including fringe benefits.
- 4.1.4** Make a reasonable good faith attempt to be represented at all scheduled MNHITF meetings in order to share information and resources among members of the MNHITF.
- 4.1.5** Participate fully in any audits required by the MNHITF.
- 4.1.6** Upon request, provide the BCA with a copy of any body worn camera footage that was captured while working within the capacity of the MNHITF under this Agreement. Said footage must be turned over to the BCA within 48 hours via a secured cloud storage service or thumb drive, as directed by the Authorized Representative for inclusion in the BCA's case files. The copy of the footage will be maintained in the BCA's system.
- 4.1.7** Consult the BCA in advance of any release of body worn camera footage to allow the BCA to consider and consult any private, not public, or confidential data that may require redaction. Any release of data captured in the course of MNHITF operations must adhere to state and federal laws.
- 4.1.8** Adhere to MNHITF's operations plans or other operational guidance issued by the SAIC and ASAIC, including new procedures governing the MNHITF while conducting MNHITF investigations and activities.
- 4.1.9** Comply with the use of force provisions of their home agency's policies and procedures. Members must also comply with directives issued by the SAIC and ASAIC. In the event of a conflict between the use of force requirements of the Members' home agency policy, and the policies or directives of the MNHITF, the policies and procedures of the home agency shall govern. Prior to deployment in the field, Members will confer with the SAIC or ASAIC to identify any potential use of force policy conflicts and work to resolve them in advance of operational activities.
- 4.1.10** Promptly submit to the Authorized Representative any and all investigation reports and supplementary reports created and generated while conducting MNHITF activities.
- 4.1.11** Report any performance measure data collected related to MNHITF to the Authorized Representative on a quarterly basis each year for the duration of this Agreement.
- 4.1.12** Generate quarterly expense reports covering previously approved expenses incurred

within that quarterly period. Requests for reimbursement for that quarter's expenses must be submitted to the ASAIC in the requested format for reimbursement within fourteen (14) days from the end of each quarter.

**4.1.13** Submit requests for reimbursement within fourteen (14) days of notification of the grant's expiration, otherwise, the Governmental Unit will forfeit its reimbursement.

**4.2** The BCA will:

**4.2.1** Provide an ASAIC who will serve as the Commander of the Task Force.

**4.2.2** Review and approve or decline reimbursement requests under clause 5.1 within three (3) business days of the reimbursement request. To process the request for reimbursement will require fourteen (14) business days upon receipt of the approved request.

**4.3** Nothing in this Agreement shall otherwise limit the jurisdiction, powers, and responsibilities normally possessed by a member as an employee of the Governmental Unit.

## **5. Payment**

**5.1** The Governmental Unit must make a written request for funds and receive approval from the Commander or designee.

**5.2** The Governmental Unit must supply original receipts to be reimbursed on pre-approved requests. Approved reimbursement will be paid directly by the BCA to the Governmental Unit within thirty (30) calendar days of the invoice date with payment made to the Governmental Unit Authorized Representative's address listed below.

## **6. Authorized Representatives**

The BCA's Authorized Representative is the following person or her successor:

Name: Rachel Pearson, Commander of BCA-led MNHITF  
Address: Department of Public Safety; Bureau of Criminal Apprehension  
1430 Maryland Street East  
Saint Paul, MN 55106  
Telephone: 651.793.7000  
E-mail Address: [Rachel.Pearson@state.mn.us](mailto:Rachel.Pearson@state.mn.us)

The Governmental Unit's Authorized Representative is the person below or his/her successor:

Name: Bob Fletcher, Sheriff  
Address: 425 Grove St  
St. Paul, MN 55101  
Telephone: (651) 266- 9333  
E-mail Address: [bob.fletcher@co.ramsey.mn.us](mailto:bob.fletcher@co.ramsey.mn.us)

If the Governmental Unit's Authorized Representative changes at any time during this Agreement, the Governmental Unit must immediately notify the BCA's Authorized Representative in writing by email.

## **7. Assignment, Amendments, Waiver, and Agreement Complete**

**7.1 Assignment.** The Governmental Unit may neither assign nor transfer any rights or obligations under this Agreement.

**7.2 Amendments.** Any amendment to this Agreement must be in writing and will not be effective until it has been executed and approved by the same parties who executed and approved the original Agreement, or their successors in office.

**7.3 Waiver.** If the BCA fails to enforce any provision of this Agreement, that failure does not waive the provision or its right to enforce it.

**7.4 Agreement Complete.** This Agreement contains all negotiations and agreements between the BCA and the Governmental Unit. No other understanding regarding this Agreement, whether written or oral, may be used to bind either party.

## **8. Liability**

The BCA and the Governmental Unit agree each party will be responsible for its own acts and the results thereof to the extent authorized by law and shall not be responsible for the acts of any others

and the results thereof. The BCA's liability shall be governed by provisions of the Minnesota Tort Claims Act, Minnesota Statutes § 3.736, and other applicable law. The Governmental Unit's liability shall be governed by provisions of the Municipal Tort Claims Act, Minnesota Statutes §§ 466.01-466.15, and other applicable law.

**9. Audits**

Under Minnesota Statutes § 16C.05, subdivision 5, the Governmental Unit's books, records, documents, and accounting procedures and practices relevant to this Agreement are subject to examination by the BCA and/or the State Auditor and/or Legislative Auditor, as appropriate, for a minimum of six (6) years from the end of this Agreement.

**10. Government Data Practices**

The Governmental Unit and the BCA must comply with the Minnesota Government Data Practices Act, Minnesota Statutes Chapter 13, and other applicable law, as it applies to all data provided by the BCA under this Agreement and as it applies to all data created, collected, received, stored, used, maintained, or disseminated by the Governmental Unit under this Agreement. The civil remedies of Minnesota Statutes § 13.08 apply to the release of the data referred to in this clause by either the Governmental Unit or the BCA.

If the Governmental Unit receives a request to release the data referred to in this Clause, the Governmental Unit must immediately notify the BCA. The BCA will give the Governmental Unit instructions concerning the release of the data to the requesting party before the data is released.

**11. Venue**

The venue for all legal proceedings out of this Agreement, or its breach, must be in the appropriate state or federal court with competent jurisdiction in Ramsey County, Minnesota.

**12. Expiration and Termination**

**12.1** Either party may terminate this Agreement at any time, with or without cause, upon 30 days written notice to the other party. To the extent funds are available, the Governmental Unit shall receive reimbursement in accordance with the terms of this Agreement through the date of termination.

**12.2** Upon expiration or earlier termination of this Agreement, the Governmental Unit shall provide the Commander all investigative equipment that was acquired under this Agreement.

**13. Continuing Obligations**

The following clauses survive the expiration or cancellation of this Agreement: 8, Liability; 9, Audits; 10, Government Data Practices; and 11, Venue.

**The remaining balance of this page intentionally left blank.**

***The parties indicate their agreement and authority to execute this Agreement by signing below.***

**1. STATE ENCUMBRANCE VERIFICATION**  
*Individual certifies that funds have been encumbered as required by Minnesota Statutes §§ 16A.15 and 16C.05.*

Signed: \_\_\_\_\_

Date: \_\_\_\_\_

SWIFT PO Number: 3000101894

**3. DEPARTMENT OF PUBLIC SAFETY;  
BUREAU OF CRIMINAL APPREHENSION**

By: \_\_\_\_\_  
(with delegated authority)

Title: \_\_\_\_\_

Date: \_\_\_\_\_

**2. GOVERNMENTAL UNIT**  
*Governmental Unit certifies that the appropriate person(s) has(have) executed this Agreement on behalf of the Governmental Unit and its jurisdictional government entity as required by applicable articles, laws, by-laws, resolutions or ordinances.*

By: \_\_\_\_\_  
Rafael Ortega

Title: Board Chair, Ramsey County Board of Commissioners

Date: \_\_\_\_\_

**4. COMMISSIONER OF ADMINISTRATION**  
*As delegated to the Office of State Procurement*

By: \_\_\_\_\_

Date: \_\_\_\_\_

By: \_\_\_\_\_  
Jason Yang

Title: Chief Clerk, Ramsey County Board of Commissioners

Date: \_\_\_\_\_

By: Bob Fletcher  
Bob Fletcher

Title: Ramsey County Sheriff

Date: 2/2/2026

**Approved as to form:**

By: Bradley Cousins  
Bradley Cousins

Title: Assistant County Attorney

Date: 2/3/26



# Board of Commissioners

## Request for Board Action

15 West Kellogg Blvd.  
Saint Paul, MN 55102  
651-266-9200

**Item Number:** 2025-335

**Meeting Date:** 2/10/2026

**Sponsor:** Finance

**Title**

2026 Capital Improvement Program Bond Series 2026A - Awarding Sale

**Recommendation**

Approve the attached Resolution awarding the sale of General Obligation Capital Improvement Plan Bonds, Series 2026A.

**Background and Rationale**

Each year, Ramsey County issues general obligation bonds that allow for investments in county facilities and to address other capital needs. The bonding process includes many reports to the Ramsey County board, including an ordinance process and resolutions for the sale of the bonds.

Bids for the purchase of Ramsey County’s general obligation bonds, Series 2026A, were accepted from interested investors on February 09, 2026. The county’s financial advisor, Baker Tilly Municipal Advisors, LLC, will present the results of the bidding process to the Ramsey County board at 9 a.m. on February 10, 2026. The Ramsey County board will be requested to consider awarding the sale of the bonds to the most favorable bidder.

The general obligation bond sale includes the following:

Approved 2026 CIP New / Major Renovations Projects	\$ 13,000,000
Approved 2026 CIP Technology Project	\$ 12,000,000
Approved 2026 CIP Maintenance projects	\$ 6,500,000

**TOTAL** **\$ 31,500,000**

Should the bond sale be awarded by the Ramsey County board, bond counsel Kutak Rock LLP, will complete the general obligation bond documents.

A list of the approved 2026 capital improvement program projects is attached and aligns with the strategic priorities set by the Ramsey County board.

**County Goals** (Check those advanced by Action)

- Well-being     
 Prosperity     
 Opportunity     
 Accountability

**Racial Equity Impact**

This action by itself does not have a measurable racial equity impact, as the action is just one step in the ordinance process required by the Ramsey County Home Rule Charter to issue bonds. The county plans to issue bonds to finance numerous capital improvement projects, each of which provides programs and services to the community. The racial equity impact should be considered by the county departments during the development of the associated programs and services for each capital project.

**Community Participation Level and Impact**

Ramsey County issues bonds to finance capital improvements identified in its annual capital improvement plan which is developed with public participation through the Capital Improvement Program Citizen's Advisory Committee (CIPAC), an advisory committee comprised of 14 residents, appointed by the Ramsey County board, to assure public participation in the decision-making process. CIPAC reviews, rates, and recommends capital improvement projects. The Ramsey County board also held a public hearing on November 4, 2025, as part of the Capital Improvement Program Bond Ordinance process to afford the public an opportunity to comment on each proposed project. Direct community participation should be incorporated through the county departments in the development of the programs and services associated with each capital project.

Inform       Consult       Involve       Collaborate       Empower

**Fiscal Impact**

The projects and financing are authorized in the 2026 CIP Budget and Financing Plan. The debt service required is included in the 2026 budget.

**Last Previous Action**

On December 16, 2025, the Ramsey County board approved the 2026 Capital Improvement Program Budget and Financing (Resolution B2025-247).

On November 18, 2025, the Ramsey County board authorized the 2026A bond sale and set February 9, 2026, as the bond sale and award date for proposals received and report to the Ramsey County board on February 10, 2026 (Resolution B2025-217).

On November 18, 2025, the Ramsey County board approved the 2026 Capital Improvement Program Bond Ordinance (Resolution B2025-216).

On November 4, 2025, the Ramsey County Board waived the second reading of the 2026 Capital Improvement Program bond ordinance and held a public hearing (Resolution B2025-199).

On October 14, 2025, the Ramsey County Board waived the first reading of the proposed 2026 Capital Improvement Program Bond Ordinance and set the date of the Public Hearing for November 4, 2025 (Resolution B2025-193).

On April 4, 2025, the Ramsey County Board adopted the Enterprise Resource Planning Bond Reimbursement establishing procedures relating to compliance with reimbursement bond regulations under the Internal Revenue Code (Resolution B2025-063).

**Attachments**

1. Resolution awarding the sale of General Obligation Capital Improvement Plan Bonds, Series 2026A
2. Bid Tab 2026A
3. Approved 2026 Capital Improvement Projects
4. Proposed Schedule - 2026 Capital Improvements Program Bond Sale

Board of Commissioners of  
Ramsey County, Minnesota

RESOLUTION NO. \_\_\_\_\_

**Title:** Resolution authorizing the sale of General Obligation Capital Improvement Plan Bonds, Series 2026A

**Background and Rationale:**

Ramsey County, Minnesota (the “County”) has adopted a Capital Improvement Plan for the years 2026 to 2030 (the “Plan”) pursuant to authority of its Home Rule Charter, rather than Minnesota Statutes, Section 373.40, Subdivision 3, and the Plan and a 2026 capital improvement budget provide for the financing and acquisition, betterment, and construction of various capital improvements in the County.

The Board of Commissioners of the County, by an ordinance adopted November 4, 2026, has determined that it is necessary and expedient to issue bonds in an aggregate principal amount, of up to \$29,520,000 plus the amount of any premium to finance (1) the costs of improvements set forth in the 2026 capital improvement budget of the County, as approved and amended, (2) the costs of any other improvements set forth in the County’s capital improvement budgets of any year and any other capital expenditures authorized by the County, to the extent proceeds of the Bonds are not expended on improvements set forth in the 2026 capital improvement budget, as approved and amended, pursuant to its Home Rule Charter and Minnesota Statutes, Chapter 475.

The ordinance was published on November 26, 2026, and has not been subjected to referendum by a petition filed within 45 days after said publication and is now effective.

It is necessary and expedient to the sound financial management of the affairs of the County to issue its General Obligation Capital Improvement Plan Bonds, Series 2026A (the “Bonds”), subject to certain parameters provided herein, in the aggregate principal amount of approximately \$29,520,000 plus the amount of any premium, to finance (1) various capital improvement projects in accordance with the County’s 2026 capital improvement budget, as approved and amended (collectively, the “Capital Projects”) or (2) the costs of any other improvements set forth in the County’s capital improvement budgets of any year and any other capital expenditures authorized by the County, to the extent proceeds of the Bonds are not expended on improvements set forth in the 2026 capital improvement budget, as approved and amended.

The County has retained Baker Tilly Municipal Advisors, LLC (“Baker Tilly MA”), as its independent municipal advisor for the sale of the Bonds and is therefore authorized to sell the Bonds by private negotiation in accordance with Minnesota Statutes, Section 475.60, Subdivision 2(9).

Offers to purchase the Bonds were solicited on behalf of the County by Baker Tilly MA.

The Finance Director/Chief Finance Officer presented a tabulation of the proposals that had been received in the manner specified in the Official Terms of Proposal for the Bonds. The proposals are as set forth in **Exhibit A** attached.

NOW, THEREFORE, BE IT RESOLVED by the Board of Commissioners of Ramsey County, Minnesota, as follows:

Section 1. Sale of Bonds.

1.01 Award to the Purchaser and Interest Rates. The offer of Piper Sandler & Co., Minneapolis, Minnesota (the “Purchaser”) to purchase the Bonds of the County described in the Terms of Proposal thereof is hereby found and determined to be a reasonable offer and is hereby accepted, the proposal being to purchase the Bonds at a price of \$32,836,643.77 (par amount of \$29,520,000.00, plus a net original issue premium of \$3,413,259.70 less an underwriter’s discount of \$96,615.93), for Bonds bearing interest as follows:

<u>Year of Maturity</u>	<u>Interest Rate</u>	<u>Year of Maturity</u>	<u>Interest Rate</u>
2027	5.00%	2036	5.00%
2028	5.00	2037	5.00
2029	5.00	2038	5.00
2030	5.00	2039	5.00
2031	5.00	2040	5.00
2032	5.00	2041	4.00
2033	5.00	2042	4.00
2034	5.00	2043	4.00
2035	5.00	2046*	4.00

\*Term Bond

1.02 Purchase Contract. Any amount paid by the Purchaser over the minimum purchase price shall be credited to the Debt Service Account of the Fund hereinafter created, or deposited in the Project Account of the Fund hereinafter created, as determined by the Finance Director/Chief Finance Officer after consultation with the County’s municipal advisor. The Finance Director/Chief Finance Officer is directed to retain the good faith check of the Purchaser, pending completion of the sale of the Bonds. The Chair of the County Board, Chief Clerk and County Manager are authorized to execute a contract with the Purchaser on behalf of the County, if requested by the Purchaser.

1.03 Terms and Principal Amounts of the Bonds. The County will forthwith issue and sell the Bonds, pursuant to the Act, in the total principal amount of \$29,520,000, originally dated as of the date of delivery, in fully registered form, in denominations of \$5,000 each or any integral multiple thereof, numbered No. R-1 and upward, bearing interest as set forth above, and maturing serially on February 1 in the years and amounts as follows:

<u>Year</u>	<u>Amount</u>	<u>Year</u>	<u>Amount</u>
2027	\$1,880,000	2036	\$2,685,000
2028	1,815,000	2037	615,000
2029	1,900,000	2038	650,000
2030	2,005,000	2039	680,000
2031	2,100,000	2040	715,000
2032	2,205,000	2041	750,000
2033	2,310,000	2042	780,000
2034	2,435,000	2043	810,000
2035	2,555,000	2046*	2,630,000

\*Term Bond

As may be requested by the Purchaser, one or more term Bonds may be issued having mandatory sinking fund redemption and final maturity amounts conforming to the foregoing principal repayment schedule, and corresponding additions may be made to the provisions of the applicable Bond(s).

1.04 Optional Redemption. The County may elect on February 1, 2035, and on any day thereafter to prepay Bonds maturing on or after February 1, 2036. Redemption may be in whole or in part and if in part, at the option of the County and in such manner as the County will determine. If less than all Bonds of a maturity are called for redemption, the County will notify DTC (as defined in Section 7 hereof) of the particular amount of such maturity to be prepaid. DTC will determine by lot the amount of each participant’s interest in such maturity to be redeemed and each participant will then select by lot the beneficial ownership interests in such maturity to be redeemed. Prepayments will be at a price of par plus accrued interest.

1.05. Mandatory Redemption; Term Bonds. The Bonds maturing on February 1, 2046 shall hereinafter be referred to collectively as the “Term Bonds.” The principal amount of the Term Bond subject to mandatory sinking fund redemption on any date may be reduced through earlier optional redemptions, with any partial redemptions of the Term Bonds credited against future mandatory sinking fund redemptions of such Term Bonds in such order as the County shall determine. The Term Bonds are subject to mandatory sinking fund redemption and shall be redeemed in part at par plus accrued interest on February 1 of the following years and in the principal amounts as follows:

<u>Sinking Fund Installment Date</u>	<u>Principal Amount</u>
<u>February 1, 2046 Term Bond</u>	
2044	\$845,000
2045	875,000
2046*	910,000

\* *Maturity*

Section 2. Registration and Payment.

2.01 Registered Form. The Bonds will be issued only in fully registered form. The interest thereon and, upon surrender of each Bond, the principal amount thereof, is payable by check or draft issued by the Registrar described herein.

2.02 Dates; Interest Payment Dates. Each Bond will be dated as of the last interest payment date preceding the date of authentication to which interest on the Bond has been paid or made available for payment, unless (i) the date of authentication is an interest payment date to which interest has been paid or made available for payment, in which case the Bond will be dated as of the date of authentication, or (ii) the date of authentication is prior to the first interest payment date, in which case the Bond will be dated as of the date of original issue. The interest on the Bonds is payable on February 1 and August 1 of each year, commencing February 1, 2027, to the registered owners of record thereof as of the close of business on the 15<sup>th</sup> day of the immediately preceding month, whether or not that day is a business day.

2.03 Registration. The County will appoint, and will maintain, a bond registrar, transfer agent, authenticating agent and paying agent (the “Registrar”). The effect of registration and the rights and duties of the County and the Registrar with respect thereto are as follows:

(a) Register. The Registrar will keep at its principal corporate trust office a bond register in which the Registrar provides for the registration of ownership of Bonds and the registration of transfers and exchanges of Bonds entitled to be registered, transferred or exchanged.

(b) Transfer of Bonds. Upon surrender for transfer of a Bond duly endorsed by the registered owner thereof or accompanied by a written instrument of transfer, in form satisfactory to the Registrar, duly executed by the registered owner thereof or by an attorney duly authorized by the registered owner in writing, the Registrar will authenticate and deliver, in the name of the designated transferee or transferees, one or more new Bonds of a like aggregate principal amount and maturity, as requested by the transferor. The Registrar may, however, close the books for registration of any transfer after the 15<sup>th</sup> day of the month preceding each interest payment date and until that interest payment date.

(c) Exchange of Bonds. Whenever any Bonds are surrendered by the registered owner for exchange the Registrar will authenticate and deliver one or more new Bonds of a like aggregate principal amount and maturity as requested by the registered owner or the registered owner's attorney in writing.

(d) Cancellation. All Bonds surrendered upon any transfer or exchange will be promptly cancelled by the Registrar and thereafter disposed of as directed by the County.

(e) Improper or Unauthorized Transfer. When a Bond is presented to the Registrar for transfer, the Registrar may refuse to transfer the Bond until the Registrar is satisfied that the endorsement on the Bond or separate instrument of transfer is valid and genuine and that the requested transfer is legally authorized. The Registrar will incur no liability for the refusal, in good faith, to make transfers which it, in its judgment, deems improper or unauthorized.

(f) Persons Deemed Owners. The County and the Registrar may treat the person in whose name a Bond is at any time registered, as of the applicable record date, in the bond register as the absolute owner of such Bond, whether the Bond is overdue or not, for the purpose of receiving payment of, or on account of, the principal of and interest on the Bond and for all other purposes, and payments so made to a registered owner or upon the owner's order will be valid and effectual to satisfy and discharge the liability upon the Bond to the extent of the sum or sums so paid.

(g) Taxes, Fees and Charges. The Registrar may impose a charge upon the owner thereof for each transfer or exchange of Bonds sufficient to reimburse the Registrar for any tax, fee or other governmental charge required to be paid with respect to the transfer or exchange.

(h) Mutilated, Lost, Stolen or Destroyed Bonds. If a Bond becomes mutilated or is destroyed, stolen or lost, the Registrar will deliver a new Bond of like amount, number, maturity date and tenor in exchange and substitution for and upon cancellation of the mutilated Bond or in lieu of and in substitution for any Bond destroyed, stolen or lost, upon the payment of the reasonable expenses and charges of the Registrar in connection therewith; and, in the case of a Bond destroyed, stolen or lost, upon filing with the Registrar of evidence satisfactory to the Registrar that the Bond was destroyed, stolen or lost, and of the ownership thereof, and upon furnishing to the Registrar an appropriate bond or indemnity in form, substance and amount satisfactory to it and as provided by law, in which both the County and the Registrar must be named as obligees. Bonds so surrendered to the Registrar will be cancelled by the Registrar and evidence of such cancellation must be given to the County. If the mutilated, destroyed, stolen or lost Bond has already matured or been called for redemption in accordance with its terms it is not necessary to issue a new Bond prior to payment.

(i) Redemption. In the event any of the Bonds are called for redemption, written notice thereof identifying the Bonds to be redeemed will be given by the Registrar by mailing a copy of the redemption notice by first class mail (postage prepaid), at least 30 days prior to the

redemption date, to the registered owner of each Bond to be redeemed at the address shown on the registration books kept by the Registrar and by publishing the notice if required by law. Failure to give notice by publication or by mail to any registered owner, or any defect therein, will not affect the validity of the proceedings for the redemption of Bonds. Bonds so called for redemption will cease to bear interest after the specified redemption date, provided that the funds for the redemption are on deposit with the place of payment at that time.

2.04 Appointment of Initial Registrar. The County appoints U.S. Bank Trust Company, National Association, St. Paul, Minnesota as the initial Registrar. The Chair and the Chief Clerk are authorized to execute and deliver, on behalf of the County, a contract with the Registrar. Upon merger or consolidation of the Registrar with another corporation, if the resulting corporation is a bank or trust company authorized by law to conduct such business, the resulting corporation is authorized to act as successor Registrar. The County agrees to pay the reasonable and customary charges of the Registrar for the services performed. The County reserves the right to remove the Registrar upon 30 days' notice and upon the appointment of a successor Registrar, in which event the predecessor Registrar must deliver all cash and Bonds in its possession to the successor Registrar and deliver the bond register to the successor Registrar. On or before each principal or interest due date, without further order of this Council, the County Finance Director/Chief Finance Officer must transmit to the Registrar moneys sufficient for the payment of all principal and interest then due.

2.05 Execution, Authentication and Delivery. The Bonds will be prepared under the direction of the County Finance Director/Chief Finance Officer and executed on behalf of the County by the signatures of the Chair of its Board of Commissioners, its Chief Clerk, and its County Manager, provided that all signatures may be printed, engraved or lithographed facsimiles of the originals. If an officer whose signature or a facsimile of whose signature appears on the Bonds ceases to be such officer before the delivery of any Bond, that signature or facsimile will nevertheless be valid and sufficient for all purposes, the same as if the officer had remained in office until delivery. Notwithstanding such execution, a Bond will not be valid or obligatory for any purpose or entitled to any security or benefit under this Resolution unless and until a certificate of authentication on the Bond has been duly executed by the manual signature of an authorized representative of the Registrar. Certificates of authentication on different Bonds need not be signed by the same representative. The executed certificate of authentication on a Bond is conclusive evidence that it has been authenticated and delivered under this Resolution. When the Bonds have been so prepared, executed and authenticated, the County Finance Director/Chief Finance Officer will deliver the same to the Purchaser thereof upon payment of the purchase price in accordance with the contract of sale heretofore made and executed, and the Purchaser is not obligated to see to the application of the purchase price.

2.06 Form of Bond. The Bonds will be printed or typewritten in substantially the form set forth in **Exhibit B** attached hereto.

2.07 Approving Legal Opinion. The County Finance Director/Chief Finance Officer is authorized and directed to obtain a copy of the proposed approving legal opinion of Kutak Rock LLP, Minneapolis, Minnesota, which will be complete except as to dating thereof and will cause the opinion to be printed on or accompany each Bond.

### Section 3. Payment; Security; Pledges and Covenants.

3.01 Funds and Accounts. There is hereby created a special fund to be designated the "General Obligation Capital Improvement Plan Bonds, Series 2026A Fund" (the "Fund") to be administered and maintained by the Finance Director/Chief Finance Officer as a bookkeeping account separate and apart from all other funds maintained in the official financial records of the County. The Fund shall be maintained in the manner herein specified until the Bonds have been fully paid. There shall be maintained in the Fund

two separate accounts, to be designated the “Project Account” and “Debt Service Account”, respectively, to which shall be credited and debited all income and disbursements as hereinafter set forth.

(i) Project Account. To the Project Account there shall be credited the proceeds of the sale of the Bonds, plus any amount over the minimum purchase price paid by the Purchaser, to the extent designated for deposit in the Project Account, to the extent designated for deposit in the Debt Service Account in accordance with Section 1.02, less the appropriations made in paragraph (ii). From the Project Account there shall be paid the costs and expenses of the improvements set forth in the County’s Capital Improvement Plan (the “Capital Projects”), including the cost of any contracts heretofore let or entered into and all other costs incurred and to be incurred of the kind authorized in Minnesota Statutes, Section 475.65, and the costs of issuance of the Bonds; and the moneys in said account shall be used for no other purpose except as otherwise provided by law; provided that the proceeds of the Bonds may also be used to the extent necessary to pay interest on the Bonds due prior to the anticipated date of commencement of the collection of taxes herein levied or covenanted to be levied; and provided further that if upon completion of the Capital Projects there shall remain any unexpended balance in the Project Account, the balance may be transferred by the Board of Commissioners to the fund of any other capital improvement undertaken pursuant to the Plan, or used to pay the costs of any other purpose permitted by law.

(ii) Debt Service Account. There are hereby irrevocably appropriated and pledged to, and there shall be credited to, the Debt Service Account: (a) the proceeds of the ad valorem taxes herein or hereafter levied (the “Taxes”) for the Bonds, (b) capitalized interest financed from Bond proceeds, if any; (c) any amount over the minimum purchase price of the Bonds paid by the Purchaser, to the extent designated for deposit in the Debt Service Account in accordance with Section 1.02; (d) all investment earnings on amounts in the Debt Service Account; and (e) any other funds appropriated for the payment of principal or interest on the Bonds. If a payment of principal or interest on the Bonds becomes due when there is not sufficient money in the Debt Service Account to pay the same, the Finance Director/Chief Finance Officer is directed to pay such principal or interest from the general fund or other funds of the County, and such fund will be reimbursed for those advances out of the proceeds of Taxes when collected.

3.02 Filing. The County Manager, or designee, is authorized and directed to file a certified copy of this resolution with the County Auditor and to obtain the certificate required by Section 475.63 of the Act and the tax levy required by law has been made.

3.03 Tax Levy; Coverage Test.

(a) To provide moneys for payment of the principal and interest on the Bonds, there is hereby levied upon all of the taxable property in the County a direct annual ad valorem tax which shall be spread upon the tax rolls and collected with and as part of other general property taxes in the County for the years as set forth in the attached **Exhibit C**.

(b) The tax levies are such that if collected in full they, together with estimated collections of other revenues herein pledged for the payment of the Bonds, will produce at least 5% in excess of the amount needed to meet when due the principal and interest payments on the Bonds. The tax levies shall be irrevocable so long as any of the Bonds are outstanding and unpaid, provided that the County reserves the right and power to reduce the levies in the manner and to the extent permitted by Minnesota Statutes, Section 475.61, Subdivision 3.

Section 4. Authentication of Transcript.

4.01 County Proceedings and Records. The officers of the County are authorized and hereby directed to prepare and furnish to the Purchaser and to the attorneys approving the Bonds, certified copies of proceedings and records of the County relating to the Bonds and to the financial condition and affairs of the County, and such other certificates, affidavits and transcripts as may be required to show the facts within their knowledge or as shown by the books and records in their custody and under their control, relating to the validity and marketability of the Bonds, and such instruments, including any heretofore furnished, may be deemed representations of the County as to the facts stated therein.

4.02 Certificate as to Official Statement. The Chair of the Board of Commissioners, the Chief Clerk, the County Manager and Finance Director/Chief Finance Officer or any of them, are hereby authorized and directed to certify that they have examined the Official Statement prepared and circulated in connection with the issuance and sale of the Bonds and that to the best of their knowledge and belief the Official Statement is, as of the date thereof, a complete and accurate representation of the facts and representations made therein as of the date of the Official Statement, as it relates to the County and the Bonds.

4.03 Other Certificates. The Chair or Vice Chair of the Board of Commissioners, the Chief Clerk, the County Manager and Finance Director/Chief Finance Officer or any of them, are hereby authorized and directed to furnish to the Purchaser at the closing such certificates as are required as a condition of sale. Unless litigation shall have been commenced and be pending questioning the Bonds or the organization of the County or incumbency of its officers, at the closing the Chair or Vice Chair of the Board of Commissioners, the Chief Clerk, the County Manager and Finance Director/Chief Finance Officer or any of them, shall also execute and deliver to the Purchaser a suitable certificate as to absence of material litigation, and the Director of Finance shall also execute and deliver a certificate as to payment for and delivery of the Bonds.

4.04 Electronic Signatures. The electronic signature of the Chair of the Board of Commissioners, the Chief Clerk, the County Manager and Finance Director/Chief Finance Officer, or any of them, to this resolution and to any certificate authorized to be executed hereunder shall be as valid as an original signature of such party and shall be effective to bind the County thereto. For purposes hereof, (i) "electronic signature" means (a) a manually signed original signature that is then transmitted by electronic means or (b) a signature obtained through DocuSign or Adobe or a similarly digitally auditable signature gathering process; and (ii) "transmitted by electronic means" means sent in the form of a facsimile or sent via the internet as a portable document format ("pdf") or other replicating image attached to an electronic mail or internet message.

Section 5. Tax Covenants.

5.01 Tax Exempt Bonds. The County covenants and agrees with the holders from time to time of the Bonds that it will not take or permit to be taken by any of its officers, employees or agents any action which would cause the interest on the Bonds to become subject to taxation under the Internal Revenue Code of 1986, as amended (the "Code"), and the Treasury Regulations promulgated thereunder, in effect at the time of such actions, and that it will take or cause its officers, employees or agents to take, all affirmative action within its power that may be necessary to ensure that such interest will not become subject to taxation under the Code and applicable Treasury Regulations, as presently existing or as hereafter amended and made applicable to the Bonds. To that end, the County will comply with all requirements necessary under the Code to establish and maintain the exclusion from gross income of the interest on the Bonds under Section 103 of the Code, including without limitation requirements relating to temporary periods for investments and limitations on amounts invested at a yield greater than the yield on the Bonds.

5.02 Rebate. The County will comply with requirements necessary under the Code to establish and maintain the exclusion from gross income of the interest on the Bonds under Section 103 of the Code, including without limitation requirements relating to temporary periods for investments, limitations on amounts invested at a yield greater than the yield on the Bonds and the rebate of excess investment earnings to the United States (unless the County qualifies for any exception from rebate requirements based on timely expenditure of proceeds of the Bonds, in accordance with the Code and applicable Treasury Regulations).

5.03 Not Private Activity Bonds. The County further covenants not to use the proceeds of the Bonds or to cause or permit the facilities financed by the Bonds or any of them to be used, in such a manner as to cause the Bonds to be “private activity bonds” within the meaning of Sections 103 and 141 through 150 of the Code.

5.04 No Designation of Qualified Tax-Exempt Obligations. The Certificate has not been designated as a “qualified tax-exempt obligation” within the meaning of Section 265(b)(3) of the Code.

5.05 Procedural Requirements. The County will use its best efforts to comply with any federal procedural requirements which may apply in order to effectuate the designations made by this section.

Section 6. Book-Entry System; Limited Obligation of County.

6.01 DTC. The Bonds will be initially issued in the form of a separate single typewritten or printed fully registered Bond for each of the maturities set forth in Section 1.02 hereof. Upon initial issuance, the ownership of each Bond will be registered in the registration books kept by the Registrar in the name of Cede & Co., as nominee for The Depository Trust Company, New York, New York, and its successors and assigns (“DTC”). Except as provided in this section, all of the outstanding Bonds will be registered in the registration books kept by the Registrar in the name of Cede & Co., as nominee of DTC.

6.02 Participants. With respect to Bonds registered in the registration books kept by the Registrar in the name of Cede & Co., as nominee of DTC, the County, the Registrar and the Paying Agent will have no responsibility or obligation to any broker dealers, banks and other financial institutions from time to time for which DTC holds Bonds as securities depository (the “Participants”) or to any other person on behalf of which a Participant holds an interest in the Bonds, including but not limited to any responsibility or obligation with respect to (i) the accuracy of the records of DTC, Cede & Co. or any Participant with respect to any ownership interest in the Bonds, (ii) the delivery to any Participant or any other person (other than a registered owner of Bonds, as shown by the registration books kept by the Registrar), of any notice with respect to the Bonds, including any notice of redemption, or (iii) the payment to any Participant or any other person, other than a registered owner of Bonds, of any amount with respect to principal of, premium, if any, or interest on the Bonds. The County, the Registrar and the Paying Agent may treat and consider the person in whose name each Bond is registered in the registration books kept by the Registrar as the holder and absolute owner of such Bond for the purpose of payment of principal, premium and interest with respect to such Bond, for the purpose of registering transfers with respect to such Bonds, and for all other purposes. The Paying Agent will pay all principal of, premium, if any, and interest on the Bonds only to or on the order of the respective registered owners, as shown in the registration books kept by the Registrar, and all such payments will be valid and effectual to fully satisfy and discharge the County’s obligations with respect to payment of principal of, premium, if any, or interest on the Bonds to the extent of the sum or sums so paid. No person other than a registered owner of Bonds, as shown in the registration books kept by the Registrar, will receive a certificated Bond evidencing the obligation of this resolution. Upon delivery by DTC to the County Director of Finance of a written notice to the effect that DTC has determined to substitute a new nominee in place of Cede & Co., the words “Cede & Co.,” will refer to such new nominee of DTC; and upon receipt of such a notice, the County Director of Finance will promptly deliver a copy of the same to the Registrar and Paying Agent.

6.03 Representation Letter. The County has heretofore executed and delivered to DTC a Blanket Issuer Letter of Representations (the “Representation Letter”) which will govern payment of principal of, premium, if any, and interest on the Bonds and notices with respect to the Bonds. Any Paying Agent or Registrar subsequently appointed by the County with respect to the Bonds will agree to take all action necessary for all representations of the County in the Representation Letter with respect to the Registrar and Paying Agent, respectively, to be complied with at all times.

6.04 Transfers Outside Book-Entry System. In the event the County, by resolution of the Board of Commissioners, determines that it is in the best interests of the persons having beneficial interests, in the Bonds that they be able to obtain Bond certificates, the County will notify DTC, whereupon DTC will notify the Participants, of the availability through DTC of Bond certificates. In such event the County will issue, transfer and exchange Bond certificates as requested by DTC and any other registered owners in accordance with the provisions of this Resolution. DTC may determine to discontinue providing its services with respect to the Bonds at any time by giving notice to the County and discharging its responsibilities with respect thereto under applicable law. In such event, if no successor securities depository is appointed, the County will issue and the Registrar will authenticate Bond certificates in accordance with this resolution and the provisions hereof will apply to the transfer, exchange and method of payment thereof.

6.05 Payments to Cede & Co. Notwithstanding any other provision of this Resolution to the contrary, so long as a Bond is registered in the name of Cede & Co., as nominee of DTC, payments with respect to principal of, premium, if any, and interest on the Bond and all notices with respect to the Bond will be made and given, respectively in the manner provided in DTC’s Operational Arrangements, as set forth in the Representation Letter.

#### Section 7. Continuing Disclosure.

7.01 County Compliance with Provisions of Continuing Disclosure Certificate. The County hereby covenants and agrees that it will comply with and carry out all of the provisions of the Continuing Disclosure Certificate. Notwithstanding any other provision of this Resolution, failure of the County to comply with the Continuing Disclosure Certificate is not to be considered an event of default with respect to the Bonds; however, any Bondholder may take such actions as may be necessary and appropriate, including seeking mandate or specific performance by court order, to cause the County to comply with its obligations under this section.

7.02 Execution of Continuing Disclosure Certificate. “Continuing Disclosure Certificate” means that certain Continuing Disclosure Certificate hereby authorized to be executed by the Chair of the Board of Commissioners, the Chief Clerk and the County Manager and dated the date of issuance and delivery of the Bonds, as originally executed and as it may be amended from time to time in accordance with the terms thereof.

Section 8. Defeasance. When all of the Bonds and all accrued interest thereon, have been discharged as provided in this section, all pledges, covenants and other rights granted by this resolution to the holders of the Bonds will cease, except that the pledge of the full faith and credit of the County for the prompt and full payment of the principal of and interest on the Bonds will remain in full force and effect. The County may discharge the Bonds which are due on any date by depositing with the Registrar on or before that date a sum sufficient for the payment thereof in full or by depositing irrevocably in escrow, with a suitable institution qualified by law as an escrow agent for this purpose, cash or securities which are backed by the full faith and credit of the United States of America, or any other security authorized under Minnesota law for such purpose, bearing interest payable at such times and at such rates and maturing on such dates and in such amounts as shall be required and sufficient, subject to sale and/or reinvestment in like securities, to pay said obligation(s), which may include any interest payment on such Bond and/or principal amount due thereon at a stated maturity (or if

irrevocable provision shall have been made for permitted prior redemption of such principal amount, at such earlier redemption date). If any Bond should not be paid when due, it may nevertheless be discharged by depositing with the Registrar a sum sufficient for the payment thereof in full with interest accrued to the date of such deposit.

Section 9. Headings. Headings in this resolution are included for convenience of reference only and are not a part hereof, and shall not limit or define the meaning of any provision hereof.

**EXHIBIT A**  
**PROPOSALS**



**\$31,500,000\***

**RAMSEY COUNTY, MINNESOTA**

**GENERAL OBLIGATION CAPITAL IMPROVEMENT PLAN BONDS, SERIES 2026A**

**S&P Rating: AAA**  
**Moody's Rating: Aaa**

**Sale Date: Monday, February 9, 2026**

**BBI: 4.81%**  
**Average Maturity: 8.121 Years**

<b>Bidder</b>	<b>TIC</b>
Piper Sandler & Co.	3.0401%
J.P. Morgan Securities LLC	3.0408%
KeyBanc Capital Markets	3.0431%
BofA Securities	3.0496%
Huntington Scurities, Inc.	3.0498%
Robert W. Baird & Co., Inc.	3.0517%
UMB Bank, N.A.	3.0574%
TD Financial Products LLC	3.0624%
PFHN Financial Capital Markets	3.0628%
HilltopSecurities	3.0872%
Mesirow Financial, Inc.	3.0999%
StoneX Financial Inc.	3.1128%
Loop Capital Markets, LLC	3.1212%

<b>Winning Bidder Information</b>	<b>Maturity</b>	<b>Interest Rate</b>	<b>Reoffering Yield</b>	<b>Reoffering Price</b>
PIPER SANDLER & CO.	2/1/2027	5.00%	2.20%	102.441%
	2/1/2028	5.00%	2.11%	105.314%
	2/1/2029	5.00%	2.12%	108.019%
	2/1/2030	5.00%	2.14%	110.608%
	2/1/2031	5.00%	2.18%	113.000%
	2/1/2032	5.00%	2.25%	115.079%
	2/1/2033	5.00%	2.34%	116.824%
	2/1/2034	5.00%	2.41%	118.497%
	2/1/2035	5.00%	2.51%	119.719%
	2/1/2036	5.00%	2.60%	118.930%
	2/1/2037	5.00%	2.79%	117.284%
	2/1/2038	5.00%	2.91%	116.258%
	2/1/2039	5.00%	3.03%	115.243%
	2/1/2040	5.00%	3.14%	114.321%
	2/1/2041	4.00%	3.58%	103.169%
	2/1/2042	4.00%	3.71%	102.175%
	2/1/2043	4.00%	3.86%	101.041%
	2/1/2046	4.00%	4.05%	99.318%

**Purchase Price: \$35,051,360.69\***  
**Net Interest Cost: \$8,373,246.12\***  
**TIC: 3.0401%\***

\* Subsequent to bid opening, the par amount decreased to \$29,520,000.00; and the price, net interest cost, and true interest cost have changed to \$32,836,643.77, \$8,115,816.51, and 3.0666%, respectively.

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**EXHIBIT B**  
**FORM OF BOND**

UNITED STATES OF AMERICA  
STATE OF MINNESOTA  
COUNTY OF RAMSEY

R-\_\_\_\_\_ \$\_\_\_\_\_

GENERAL OBLIGATION CAPITAL IMPROVEMENT PLAN  
BOND, SERIES 2026A

<u>Rate</u>	<u>Maturity Date</u>	<u>Date of Original Issue</u>	<u>CUSIP</u>
%		_____, 2026	

REGISTERED OWNER:        CEDE & CO.

RAMSEY COUNTY, MINNESOTA a duly organized and existing municipal corporation (the "County"), acknowledges itself to be indebted and for value received hereby promises to pay to the Registered Owner specified above or registered assigns, the principal sum set forth above on the Maturity Date specified above, unless called for earlier redemption, with interest thereon from the date hereof at the annual Rate specified above (calculated on the basis of a 360-day year of twelve 30-day months), payable February 1 and August 1 in each year, commencing February 1, 2027, to the person in whose name this Bond is registered at the close of business on the 15th day (whether or not a business day) of the immediately preceding month. The interest hereon and, upon presentation and surrender hereof, the principal hereof are payable in lawful money of the United States of America by check or draft by U.S. Bank Trust Company, National Association, St. Paul, Minnesota, as Registrar, Paying Agent, Transfer Agent and Authenticating Agent, or its designated successor under the Resolution described herein. For the prompt and full payment of such principal and interest as the same respectively become due, the full faith and credit and taxing powers of the County have been and are hereby irrevocably pledged.

The County may elect on February 1, 2035, and on any date thereafter to prepay Bonds maturing on or after February 1, 2036. Redemption may be in whole or in part and if in part, at the option of the County and in such manner as the County will determine. If less than all Bonds of a maturity are called for redemption, the County will notify The Depository Trust Company ("DTC") of the particular amount of such maturity to be prepaid. DTC will determine by lot the amount of each participant's interest in such maturity to be redeemed and each participant will then select by lot the beneficial ownership interests in such maturity to be redeemed. Prepayments will be at a price of par plus accrued interest.

The Bonds maturing on February 1, 2046 shall hereinafter be referred to collectively as the "Term Bonds." The principal amount of the Term Bond subject to mandatory sinking fund redemption on any date may be reduced through earlier optional redemptions, with any partial redemptions of the Term Bonds credited against future mandatory sinking fund redemptions of such Term Bonds in such order as the County shall determine. The Term Bonds are subject to mandatory sinking fund redemption and shall be redeemed in part at par plus accrued interest on February 1 of the following years and in the principal amounts as follows:

Sinking Fund Installment Date

<u>February 1, 2046 Term Bond</u>	<u>Principal Amount</u>
2044	\$845,000
2045	875,000
2046*	910,000

\* *Maturity*

The County Board has not designated the issue of Bonds of which this Bond forms a part as “qualified tax exempt obligations” within the meaning of Section 265(b)(3) of the Internal Revenue Code of 1986, as amended (the “Code”).

This Bond is one of an issue in the aggregate principal amount of \$29,520,000 all of like original issue date and tenor, except as to number, maturity date, interest rate, denomination and redemption privilege, all issued pursuant to a resolution adopted by the Board of Commissioners on February 10, 2026 (the “Resolution”), for the purpose of providing money to pay for the cost of (1) the costs of various capital improvements set forth in the 2026 capital improvement budget of the County, as approved and amended, (2) the costs of any other improvements set forth in the County’s capital improvement budgets of any year and any other capital expenditures authorized by the County, to the extent proceeds of the Bonds are not expended on improvements set forth in the 2026 capital improvement budget, as approved and amended, pursuant to its Home Rule Charter and Minnesota Statutes, Chapter 475. The principal hereof and the interest hereon are payable from ad valorem taxes levied on all taxable property in the County, all as set forth in the Resolution to which reference is made for a full statement of rights and powers thereby conferred. The full faith and credit of the County are irrevocably pledged for payment of this Bond and the Board has obligated itself to levy additional ad valorem taxes on all taxable property in the County in the event of any deficiency in ad valorem taxes pledged, which taxes may be levied without limitation as to rate or amount. The Bonds of this series are issued only as fully registered Bonds in denominations of \$5,000 or any integral multiple thereof of single maturities.

As provided in the Resolution and subject to certain limitations set forth therein, this Bond is transferable upon the books of the County at the principal office of the Registrar, by the registered owner hereof in person or by the owner’s attorney duly authorized in writing, upon surrender hereof together with a written instrument of transfer satisfactory to the Registrar, duly executed by the registered owner or the owner’s attorney; and may also be surrendered in exchange for Bonds of other authorized denominations. Upon such transfer or exchange the County will cause a new Bond or Bonds to be issued in the name of the transferee or registered owner, of the same aggregate principal amount, bearing interest at the same rate and maturing on the same date, subject to reimbursement for any tax, fee or governmental charge required to be paid with respect to such transfer or exchange.

The County and the Registrar may deem and treat the person in whose name this Bond is registered as the absolute owner hereof, whether this Bond is overdue or not, for the purpose of receiving payment and for all other purposes, and neither the County nor the Registrar will be affected by any notice to the contrary.

IT IS HEREBY CERTIFIED AND RECITED that all acts, conditions and things required by the Constitution and laws of the State of Minnesota and the charter of the County to be done, to happen and to be performed, precedent to and in the issuance of this Bond, have been done, have happened and have been performed, in regular and due form, time and manner as required by law; and that this Bond, together with all other debts of the County outstanding on the date of original issue hereof and the date of its issuance

and delivery to the original purchaser, does not exceed any constitutional, statutory or charter limitation of indebtedness.

IN WITNESS WHEREOF, Ramsey County, Minnesota, by its Board of Commissioners has caused this Bond to be sealed with its official seal or a facsimile thereof, which may be omitted as permitted by law, and to be executed on its behalf by the facsimile signature of the Chair of its Board of Commissioners, attested by the facsimile signature of its Chief Clerk, and countersigned by the facsimile signature of its County Manager.

Date of Registration:

\_\_\_\_\_

Registrable by: U.S. Bank Trust Company, National Association, St. Paul, Minnesota

Payable at: U.S. Bank Trust Company, National Association, St. Paul, Minnesota

RAMSEY COUNTY, MINNESOTA

\_\_\_\_\_  
Chair of the Board of Commissioners

Attest:

\_\_\_\_\_  
Chief Clerk

Countersigned:

\_\_\_\_\_  
County Manager

\_\_\_\_\_  
**CERTIFICATE OF AUTHENTICATION**

This is one of the Bonds delivered pursuant to the Resolution mentioned within.

**U.S. BANK TRUST COMPANY, NATIONAL ASSOCIATION**

By \_\_\_\_\_  
Authorized Representative



---

**ASSIGNMENT**

For value received, the undersigned hereby sells, assigns and transfers unto \_\_\_\_\_ the within Bond and all rights thereunder, and does hereby irrevocably constitute and appoint \_\_\_\_\_ attorney to transfer the said Bond on the books kept for registration of the within Bond, with full power of substitution in the premises.

Dated: \_\_\_\_\_

Notice:           The assignor's signature to this assignment must correspond with the name as it appears upon the face of the within Bond in every particular, without alteration or any change whatever.

Signature Guaranteed:

\_\_\_\_\_

NOTICE: Signature(s) must be guaranteed by a financial institution that is a member of the Securities Transfer Agent Medallion Program ("STAMP"), the Stock Exchange Medallion Program ("SEMP"), the New York Stock Exchange, Inc. Medallion Signatures Program ("MSP") or other such "signature guarantee program" as may be determined by the Registrar in addition to, or in substitution for, STAMP, SEMP or MSP, all in accordance with the Securities Exchange Act of 1934, as amended.

The Registrar will not effect transfer of this Bond unless the information concerning the assignee requested below is provided.

Name and Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

(Include information for all joint owners if this Bond is held by joint account.)

Please insert social security or other identifying number of assignee

\_\_\_\_\_

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**PROVISIONS AS TO REGISTRATION**

The ownership of the principal of and interest on the within Bond has been registered on the books of the Registrar in the name of the person last noted below.

Date of Registration

\_\_\_\_\_, 2026

Registered Owner

Cede & Co.  
Federal ID #13-2555119

Signature of  
Registrar

\_\_\_\_\_

## EXHIBIT C

### TAX LEVY

#### Post-Sale Tax Levies

Payment Date	Principal	Coupon	Interest	Total P+I	105% Overlevy	Levy Amount	Levy/Collection Year
02/01/2027	1,880,000.00	5.000%	1,263,860.28	3,143,860.28	3,301,053.29	3,301,053.29	2025/2026
02/01/2028	1,815,000.00	5.000%	1,332,300.00	3,147,300.00	3,304,665.00	3,304,665.00	2026/2027
02/01/2029	1,900,000.00	5.000%	1,241,550.00	3,141,550.00	3,298,627.50	3,298,627.50	2027/2028
02/01/2030	2,005,000.00	5.000%	1,146,550.00	3,151,550.00	3,309,127.50	3,309,127.50	2028/2029
02/01/2031	2,100,000.00	5.000%	1,046,300.00	3,146,300.00	3,303,615.00	3,303,615.00	2029/2030
02/01/2032	2,205,000.00	5.000%	941,300.00	3,146,300.00	3,303,615.00	3,303,615.00	2030/2031
02/01/2033	2,310,000.00	5.000%	831,050.00	3,141,050.00	3,298,102.50	3,298,102.50	2031/2032
02/01/2034	2,435,000.00	5.000%	715,550.00	3,150,550.00	3,308,077.50	3,308,077.50	2032/2033
02/01/2035	2,555,000.00	5.000%	593,800.00	3,148,800.00	3,306,240.00	3,306,240.00	2033/2034
02/01/2036	2,685,000.00	5.000%	466,050.00	3,151,050.00	3,308,602.50	3,308,602.50	2034/2035
02/01/2037	615,000.00	5.000%	331,800.00	946,800.00	994,140.00	994,140.00	2035/2036
02/01/2038	650,000.00	5.000%	301,050.00	951,050.00	998,602.50	998,602.50	2036/2037
02/01/2039	680,000.00	5.000%	268,550.00	948,550.00	995,977.50	995,977.50	2037/2038
02/01/2040	715,000.00	5.000%	234,550.00	949,550.00	997,027.50	997,027.50	2038/2039
02/01/2041	750,000.00	4.000%	198,800.00	948,800.00	996,240.00	996,240.00	2039/2040
02/01/2042	780,000.00	4.000%	168,800.00	948,800.00	996,240.00	996,240.00	2040/2041
02/01/2043	810,000.00	4.000%	137,600.00	947,600.00	994,980.00	994,980.00	2041/2042
02/01/2044	845,000.00	4.000%	105,200.00	950,200.00	997,710.00	997,710.00	2042/2043
02/01/2045	875,000.00	4.000%	71,400.00	946,400.00	993,720.00	993,720.00	2043/2044
02/01/2046	910,000.00	4.000%	36,400.00	946,400.00	993,720.00	993,720.00	2044/2045
<b>Total</b>	<b>\$29,520,000.00</b>	<b>-</b>	<b>\$11,432,460.28</b>	<b>\$40,952,460.28</b>	<b>\$43,000,083.29</b>	<b>\$43,000,083.29</b>	<b>-</b>

STATE OF MINNESOTA    )  
                                  ) ss.  
COUNTY OF RAMSEY    )

COUNTY AUDITOR’S CERTIFICATE AS  
TO TAX LEVY AND REGISTRATION

I, the undersigned, being the duly qualified and acting County Auditor of Ramsey County, DO HEREBY CERTIFY that on the date hereof there was filed in my office a certified copy of a resolution adopted on February 10, 2026, by the Board of Commissioners of Ramsey County, Minnesota (the “County”), authorizing the issuance of \$29,520,000 General Obligation Capital Improvement Plan Bonds, Series 2026A (the “Bonds”) and levying a tax for the payment thereof together with full information regarding the Bonds for which the tax was levied; and the Bonds have been entered in my Bond Register and the tax levy required by law has been made.

WITNESS this \_\_\_\_\_ day of February, 2026.

\_\_\_\_\_  
County Auditor

**\$31,500,000\***

**RAMSEY COUNTY, MINNESOTA**

**GENERAL OBLIGATION CAPITAL IMPROVEMENT PLAN BONDS, SERIES 2026A**

**S&P Rating: AAA  
Moody's Rating: Aaa**

**Sale Date: Monday, February 9, 2026**

**BBI: 4.81%  
Average Maturity: 8.121 Years**

<b>Bidder</b>	<b>TIC</b>
Piper Sandler & Co.	3.0401%
J.P. Morgan Securities LLC	3.0408%
KeyBanc Capital Markets	3.0431%
BofA Securities	3.0496%
Huntington Scurities, Inc.	3.0498%
Robert W. Baird & Co., Inc.	3.0517%
UMB Bank, N.A.	3.0574%
TD Financial Products LLC	3.0624%
PFHN Financial Capital Markets	3.0628%
HilltopSecurities	3.0872%
Mesirow Financial, Inc.	3.0999%
StoneX Financial Inc.	3.1128%
Loop Capital Markets, LLC	3.1212%

<b>Winning Bidder Information</b>	<b>Maturity</b>	<b>Interest Rate</b>	<b>Reoffering Yield</b>	<b>Reoffering Price</b>
PIPER SANDLER & CO.	2/1/2027	5.00%	2.20%	102.441%
	2/1/2028	5.00%	2.11%	105.314%
	2/1/2029	5.00%	2.12%	108.019%
	2/1/2030	5.00%	2.14%	110.608%
	2/1/2031	5.00%	2.18%	113.000%
	2/1/2032	5.00%	2.25%	115.079%
	2/1/2033	5.00%	2.34%	116.824%
	2/1/2034	5.00%	2.41%	118.497%
	2/1/2035	5.00%	2.51%	119.719%
	2/1/2036	5.00%	2.60%	118.930%
	2/1/2037	5.00%	2.79%	117.284%
	2/1/2038	5.00%	2.91%	116.258%
	2/1/2039	5.00%	3.03%	115.243%
	2/1/2040	5.00%	3.14%	114.321%
	2/1/2041	4.00%	3.58%	103.169%
	2/1/2042	4.00%	3.71%	102.175%
	2/1/2043	4.00%	3.86%	101.041%
	2/1/2046	4.00%	4.05%	99.318%

**Purchase Price: \$35,051,360.69\***  
**Net Interest Cost: \$8,373,246.12\***  
**TIC: 3.0401%\***

\* Subsequent to bid opening, the par amount decreased to \$29,520,000.00; and the price, net interest cost, and true interest cost have changed to \$32,836,643.77, \$8,115,816.51, and 3.0666%, respectively.

Baker Tilly Municipal Advisors, LLC is a registered municipal advisor and controlled subsidiary of Baker Tilly Advisory Group, LP. Baker Tilly Advisory Group, LP and Baker Tilly US, LLP, trading as Baker Tilly, operate under an alternative practice structure and are members of the global network of Baker Tilly International Ltd., the members of which are separate and independent legal entities. Baker Tilly US, LLP is a licensed CPA firm and provides assurance services to its clients. Baker Tilly Advisory Group, LP and its subsidiary entities provide tax and consulting services to their clients and are not licensed CPA firms. ©2026 Baker Tilly Municipal Advisors, LLC

**County Manager Proposed  
Capital Improvement Projects by Service Team/Department for 2026-2027**

Schedule 1

*CIP Pg No.	CIP Maintenance Projects: CIP Bonds + Other Funding 2026 & 2027 Service Team/ Department Name/Project Name	2026 Funding Source				2027 Funding Source				2026-2027 Total
		CIP Bonds	County Levy/Other	Municipal/ Intergovt	2026 Total Requested	CIP Bonds	County Levy/Other	Municipal/ Intergovt	2027 Total Requested	
<b>MAINTENANCE PROJECTS</b>										
<b>Economic Growth and Community Investment</b>										
<b>Parks and Recreation</b>										
136	Arena Capital Maintenance	600,000	-	-	600,000	350,000	-	-	350,000	950,000
140	Natural Resources Habitat Maint & Hazardous Tree Abatement	300,000	-	-	300,000	200,000	-	-	200,000	500,000
144	ADA Plan Implementation County Park, Arenas, Golf Facilities	100,000	-	-	100,000	100,000	-	-	100,000	200,000
148	Park Stormwater Pond Infrastructure Testing & Rehabilitation	-	-	-	-	100,000	-	-	100,000	100,000
152	Highland Arena South Rink Insulation	-	-	-	-	250,000	-	-	250,000	250,000
156	Bituminous Paving & Maintenance Parks and Recreation	750,000	-	-	750,000	1,000,000	-	-	1,000,000	1,750,000
<b>Property Management</b>										
168	911 Emergency Communications Center Roof Top AC Units Replace	300,000	-	-	300,000	-	-	-	-	300,000
172	HVAC Heat Exchanger/Pump Replacement at Landmark Center	300,000	-	-	300,000	-	-	-	-	300,000
176	Main Electrical Power Infrastructure Replacement Juv Fam Jst Ctr	50,000	-	-	50,000	450,000	-	-	450,000	500,000
180	Heat Exchanger & Recovery in E Mech Rm at RC Correctional Fac	150,000	-	-	150,000	1,500,000	-	-	1,500,000	1,650,000
184	Parking Lot Restoration-Law Enforcement Center	350,000	-	-	350,000	-	-	-	-	350,000
<b>Public Works</b>										
164	Bituminous Paving & Maintenance Public Works	1,250,000	-	2,250,000	3,500,000	2,000,000	-	6,385,000	8,385,000	11,885,000
<b>Fleet</b>										
160	Fleet Shop Equipment Replacement	100,000	-	-	100,000	-	-	-	-	100,000
<b>Total Economic Growth and Community Investment</b>		<b>4,250,000</b>	<b>-</b>	<b>2,250,000</b>	<b>6,500,000</b>	<b>5,950,000</b>	<b>-</b>	<b>6,385,000</b>	<b>12,335,000</b>	<b>18,835,000</b>
<b>Health and Wellness</b>										
<b>Social Services</b>										
188	Lake Owasso Residence Bathroom Replacements 8 Houses	450,000	-	-	450,000	450,000	-	-	450,000	900,000
192	Lake Owasso Residence Card Readers for Campus buildings	-	-	-	-	100,000	-	-	100,000	100,000
<b>Total Health and Wellness</b>		<b>450,000</b>	<b>-</b>	<b>-</b>	<b>450,000</b>	<b>550,000</b>	<b>-</b>	<b>-</b>	<b>550,000</b>	<b>1,000,000</b>
<b>Information and Public Records</b>										
No Maintenance Project Requests Submitted										
<b>Total Information and Public Records</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Safety and Justice</b>										
<b>Medical Examiner</b>										
196	Cooler/Freezer Condenser & Evaporator Replacement	150,000	-	-	150,000	-	-	-	-	150,000
<b>Office of Safety and Justice</b>										
204	HVAC for Data Closets for District Court in Courthouse	1,200,000	-	-	1,200,000	-	-	-	-	1,200,000
<b>Total Safety and Justice</b>		<b>1,350,000</b>	<b>-</b>	<b>-</b>	<b>1,350,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,350,000</b>

\*CIP

Pg Service Team/

No. Department Name/Project Name

	2026 Funding Source				2027 Funding Source				2026-2027 Total
	CIP Bonds	County Levy/Other	Municipal/ Intergovt	2026 Total Requested	CIP Bonds	County Levy/Other	Municipal/ Intergovt	2027 Total Requested	
<b>MAINTENANCE PROJECTS CONTINUED</b>									
<b>Strategic Team and General County Purposes</b>									
Hold for Future Priorities	450,000	-	-	450,000	-	-	-	-	450,000
<b>Total Strategic Team and General County Purposes</b>	<b>450,000</b>	<b>-</b>	<b>-</b>	<b>450,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>450,000</b>
<b>TOTAL CIP MAINTENANCE PROJECTS</b>	<b>6,500,000</b>	<b>-</b>	<b>2,250,000</b>	<b>8,750,000</b>	<b>6,500,000</b>	<b>-</b>	<b>6,385,000</b>	<b>12,885,000</b>	<b>21,635,000</b>
<b>NEW PROJECTS/MAJOR RENOVATIONS</b>									
<b>Economic Growth and Community Investment</b>									
<b>Parks &amp; Recreation</b>									
15 Aldrich Arena & Community Event Center Refrigeration Syst Rep	2,400,000	-	-	2,400,000	-	-	-	-	2,400,000
21 Beaver Lake County Park Redevelopment - Phase 1	160,000	-	-	160,000	1,900,000	-	-	1,900,000	2,060,000
<b>Fleet</b>									
27 Fleet Shop Fans, Electrical Infrastructure & Alignment Rack	331,984	-	-	331,984	-	-	-	-	331,984
<b>Property Management</b>									
33 Public Works Generator Replacement Project	1,200,000	-	-	1,200,000	-	-	-	-	1,200,000
45 Accessibility Improvements - ADA Related at Various Buildings	300,000	-	-	300,000	400,000	-	-	400,000	700,000
51 Furniture - Office & Collaboration Spaces	1,500,000	-	-	1,500,000	1,500,000	-	-	1,500,000	3,000,000
57 Collaboration Space Audio Visual Equipment	200,000	-	-	200,000	100,000	-	-	100,000	300,000
<b>Total Economic Growth &amp; Community Investment</b>	<b>6,091,984</b>	<b>-</b>	<b>-</b>	<b>6,091,984</b>	<b>3,900,000</b>	<b>-</b>	<b>-</b>	<b>3,900,000</b>	<b>9,991,984</b>
<b>Health and Wellness</b>									
<b>Innovation &amp; Strategy</b>									
73 East Building File Project	1,528,429	-	-	1,528,429	1,504,100	-	-	1,504,100	3,032,529
<b>Community Corrections</b>									
79 Ramsey County Correctional Facility Pod Enclosure	2,848,930	1,200,000	-	4,048,930	-	-	-	-	4,048,930
<b>Total Health and Wellness</b>	<b>4,377,259</b>	<b>1,200,000</b>	<b>-</b>	<b>5,577,359</b>	<b>1,504,100</b>	<b>-</b>	<b>-</b>	<b>1,504,100</b>	<b>7,081,459</b>
<b>Information and Public Records</b>									
No New/MajorProject Requests Submitted	-	-	-	-	-	-	-	-	-
<b>Total Information and Public Records</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Safety and Justice</b>									
<b>Sheriff's Office</b>									
87 Adult Dtn Ctr Safety & Security Enhancements (Suicide Barriers)	2,199,783	-	-	2,199,783	1,346,598	-	-	1,346,598	3,546,381
79 Court Security Radio Communications Enhance Main Courthouse	180,000	-	-	180,000	-	-	-	-	180,000
<b>Total Safety and Justice</b>	<b>2,379,783</b>	<b>-</b>	<b>-</b>	<b>2,379,783</b>	<b>1,346,598</b>	<b>-</b>	<b>-</b>	<b>1,346,598</b>	<b>3,726,381</b>

*CIP Pg No.	Service Team/ Department Name/Project Name	2026 Funding Source				2027 Funding Source				2026-2027 Total
		CIP Bonds	County Levy/Other	Municipal/ Intergovt	2026 Total Requested	CIP Bonds	County Levy/Other	Municipal/ Intergovt	2027 Total Requested	
<b>NEW PROJECTS/MAJOR RENOVATIONS CONTINUED</b>										
<b>Strategic</b>										
<b>Finance</b>										
119	Bond Issuance Costs	150,874	-	-	150,874	159,302	-	-	159,302	310,176
	Hold For Future Priorities/Strategic Development Opportunities	-	-	-	-	6,090,000	-	-	6,090,000	6,090,000
	<b>Total Strategic</b>	<b>150,874</b>	<b>-</b>	<b>-</b>	<b>150,874</b>	<b>6,249,302</b>	<b>-</b>	<b>-</b>	<b>6,249,302</b>	<b>6,400,175</b>
<b>OTHER FUNDING SOURCES</b>										
341	ERP Replacement Project	12,000,000	-	-	12,000,000	-	-	-	-	12,000,000
39	Energy Savings Program	-	8,250,000	200,000	8,450,000	-	4,505,000	2,455,000	6,960,000	15,410,000
323	Multi-Modal Planning Projects	-	-	107,230,000	107,230,000	-	-	213,330,000	213,330,000	320,560,000
317	Road Construction	-	-	80,225,000	80,225,000	-	-	44,950,000	44,950,000	125,175,000
305	Roadway MCARE Improvements	-	-	2,800,000	2,800,000	-	-	10,910,000	10,910,000	13,710,000
331	Pedestrian Bicycle Improvements	-	-	7,663,000	7,663,000	-	-	1,003,000	1,003,000	8,666,000
329	Stormwater Improvements	-	-	1,995,000	1,995,000	-	-	1,000,000	1,000,000	2,995,000
299	Miscellaneous Infrastructure Improvements	-	-	7,890,000	7,890,000	-	-	29,050,000	29,050,000	36,940,000
263	911 Phone System Replacement at Emergency Communications Ctr	-	1,500,000	-	1,500,000	-	-	-	-	1,500,000
269	Bldg. Security System Update at Emergency Communications Ctr	-	25,000	-	25,000	-	-	-	-	25,000
275	Logging System Replacement at Emergency Communications Ctr	-	400,000	-	400,000	-	-	-	-	400,000
281	Radio Antennas & Feeders Emergency Communications	-	850,000	-	850,000	-	-	-	-	850,000
287	Radio Site DC Power Plant Replacement	-	120,000	-	120,000	-	-	-	-	120,000
293	Radio Tower top Amplifiers	-	60,000	-	60,000	-	-	-	-	60,000
	<b>TOTAL CIP NEW PROJECTS/MAJOR RENOVATIONS</b>	<b>25,000,000</b>	<b>12,405,000</b>	<b>208,003,000</b>	<b>245,408,000</b>	<b>13,000,000</b>	<b>4,505,000</b>	<b>302,698,000</b>	<b>320,203,000</b>	<b>565,611,000</b>

*CIP Pg No.	Building Improvements (Rental Revenues & Fund Balance) Department Name/Project Name	2026 Funding Source				2027 Funding Source				2026-2027 Total
		CIP Bonds	County Levy/Other	Municipal/ Intergovt	2026 Total Requested	CIP Bonds	County Levy/Other	Municipal/ Intergovt	2027 Total Requested	
<b>BUILDING IMPROVEMENTS PROPERTY MANAGEMENT</b>										
209	Bldg. Improvements - Publ Wks/Patrol Station	-	507,784	-	507,784	-	507,784	-	507,784	1,015,568
216	Bldg. Improvements - Libraries	-	329,662	-	329,662	-	329,662	-	329,662	659,324
225	Bldg. Improvements - Ch/Ch	-	660,962	-	660,962	-	660,962	-	660,962	1,321,924
231	Bldg. Improvements - General Building Fund	-	3,394,542	-	3,394,542	-	3,394,542	-	3,394,542	6,789,084
	<b>Total Building Improvements Property Management</b>	<b>-</b>	<b>4,892,950</b>	<b>-</b>	<b>4,892,950</b>	<b>-</b>	<b>4,892,950</b>	<b>-</b>	<b>4,892,950</b>	<b>9,785,900</b>

(1) Dedicated Rental Revenues and Fund Balance from Building Funds

*CIP Pg No.	Building Improvements/Repairs-County Levy + Other Funding Department Name/Project Name	2026 Funding Source				2027 Funding Source				2026-2027 Total
		CIP Bonds	County Levy/Other	Municipal/ Intergovt	2026 Total Requested	CIP Bonds	County Levy/Other	Municipal/ Intergovt	2027 Total Requested	
	<b>BUILDING IMPROVEMENTS/REPAIRS (CAPITAL LEVY)</b>									
245	Bldg. Improvements-Extension Barn	-	33,320	-	33,320	-	33,320	-	33,320	66,640
251	Bldg. Improvements-Landmark Center	-	199,800	-	199,800	-	199,800	-	199,800	399,600
257	Bldg. Improvements-Parks	-	866,880	-	866,880	-	866,880	-	866,880	1,733,760
		-		-		-		-		
	<b>Total Building Improvements/Repairs (Capital Levy)</b>	-	<b>1,100,000</b>	-	<b>1,100,000</b>	-	<b>1,100,000</b>	-	<b>1,100,000</b>	<b>2,200,000</b>

Summary by Funding & Account Classification		2026 Funding Source				2027 Funding Source				2026-2027 Total
Department Name/Project Name		CIP Bonds	County Levy/Other	Municipal/ Intergovt	2026 Total Requested	CIP Bonds	County Levy/Other	Municipal/ Intergovt	2027 Total Requested	
<b>CIP Maintenance Project Bonds</b>	Projects	6,500,000	-	2,250,000	8,750,000	6,500,000	-	6,385,000	12,885,000	21,635,000
<b>Total CIP Maintenance Project Bonds</b>		6,500,000	-	2,250,000	8,750,000	6,500,000	-	6,385,000	12,885,000	21,635,000
<b>CIP New Project/Major Renovation Bonds</b>	Projects	25,000,000	12,405,000	208,003,000	245,408,000	13,000,000	4,505,000	302,698,000	320,203,000	565,611,000
<b>Total CIP New Project/Major Renovation Bonds</b>		25,000,000	12,405,000	208,003,000	245,408,000	13,000,000	4,505,000	302,698,000	320,203,000	565,611,000
<b>Building Improvements Property Management</b>	Building Additions, Renovations, Repairs	-	4,892,950	-	4,892,950	-	4,892,950	-	4,892,950	9,785,900
<b>Total Building Improvements Property Management</b>		-	4,892,950	-	4,892,950	-	4,892,950	-	4,860,829	9,785,900
<b>Building Improvements/Repairs (Capital Levy)</b>	Building Lifecycle Maintenance	-	1,100,000	-	1,100,000	-	1,100,000	-	1,100,000	2,200,000
<b>Total Building Improvements/Repairs (Capital Levy)</b>		-	1,100,000	-	1,100,000	-	1,100,000	-	1,100,000	2,200,000
	<b>TOTAL CIP PROJECTS REQUESTED FOR FUNDING</b>	<b>31,500,000</b>	<b>18,397,950</b>	<b>210,253,000</b>	<b>260,150,950</b>	<b>19,500,000</b>	<b>10,497,950</b>	<b>309,083,000</b>	<b>339,080,950</b>	<b>599,231,900</b>

\*CIP Pg No. refers to the page in the CIP workbook where the project request can be found

**County Manager Proposed  
Capital improvement Projects by Service Team/Department for 2026-2027**

Schedule 2  
All Funding Sources

*CIP Pg No	Service Team/ Department Name/Project Name	YEARS					TOTAL	
		BY 2026	BY 2027	BY 2028	BY 2029	BY 2030	BY 2031	ALL YEARS
<b>MAINTENANCE PROJECTS</b>								
<b>Economic Growth and Community Investment</b>								
<b>Parks &amp; Recreation</b>								
136	Arena Capital Maintenance	600,000	350,000	650,000	500,000	600,000	500,000	3,200,000
140	Natural Resources Habitat Maintenance and Hazardous Tree Abatement	300,000	200,000	200,000	200,000	200,000	200,000	1,300,000
144	ADA Plan Implementation County Park, Arenas, Golf Facilities	100,000	100,000	150,000	150,000	150,000	150,000	800,000
148	Park Stormwater Pond Infrastructure Testing & Rehabilitation	-	100,000	-	-	-	-	100,000
152	Highland Arena South Rink Insulation	-	250,000	-	-	-	-	250,000
156	Bituminous Paving & Maintenance Park and Recreation	750,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,750,000
<b>Fleet</b>								
160	Fleet Shop Equipment Replacement	100,000	-	-	-	-	-	100,000
<b>Public Works</b>								
164	Pavement Preservation	3,500,000	8,385,000	6,365,000	6,750,000	-	-	25,000,000
<b>Property Management</b>								
168	911 Emergency Communication Center Roof Top AC Units Replace	300,000	-	-	-	-	-	300,000
172	HVAC Heat Exchange/Pump Replacement at Landmark Center	300,000	-	-	-	-	-	300,000
176	Main Electrical Power Infrastructure Replacement Juv Fam Jst Ctr	50,000	450,000	-	-	-	-	500,000
180	Heat Exchanger & Recovery in E Mech Rm at RC Correctional Fac	150,000	1,500,000	-	-	-	-	1,650,000
184	Parking Lot Restoration-Law Enforcement Center	350,000	-	-	-	-	-	350,000
<b>Total Economic Growth and Community Investment</b>		<b>6,500,000</b>	<b>12,335,000</b>	<b>8,365,000</b>	<b>8,600,000</b>	<b>1,950,000</b>	<b>1,850,000</b>	<b>39,600,000</b>
<b>Health and Wellness</b>								
<b>Social Services</b>								
188	Lake Owasso Residence Bathroom Replacement 8 Houses	450,000	450,000	-	-	-	-	900,000
192	Lake Owasso Residence Card Readers for Campus Buildings	-	100,000	-	-	-	-	100,000
<b>Total Health and Wellness</b>		<b>450,000</b>	<b>550,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,000,000</b>
<b>Safety and Justice</b>								
<b>Medical Examiner</b>								
196	Cooler/Freezer Condenser and Evaporator Replacement	150,000	-	-	-	-	-	150,000
<b>Office of Safety and Justice</b>								
204	HVAC for Data Closets for District Court in Courthouse	1,200,000	-	-	-	-	-	1,200,000
<b>Total Safety and Justice</b>		<b>1,350,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,350,000</b>
<b>Strategic Team and General County Purposes</b>								
<b>Finance</b>								
	Hold for Future Priorities	450,000	-	-	-	-	-	450,000
<b>Total Strategic Team and General County Purposes</b>		<b>450,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>450,000</b>
<b>TOTAL CIP MAINTENANCE PROJECTS</b>		<b>8,750,000</b>	<b>12,885,000</b>	<b>8,365,000</b>	<b>8,600,000</b>	<b>1,950,000</b>	<b>1,850,000</b>	<b>42,400,000</b>

*CIP Pg No	Service Team/ Department Name/Project Name	YEARS					TOTAL	
		BY 2026	BY 2027	BY 2028	BY 2029	BY 2030	BY 2031	ALL YEARS
<b>NEW PROJECTS/MAJOR RENOVATIONS</b>								
<b>Economic Growth and Community Investment</b>								
<b>Parks and Recreation</b>								
15	Aldrich Arena & Community Event Center Refrigeration System Replace	2,400,000	-	-	-	-	-	2,400,000
21	Beaver Lake Community Park Redevelopment - Phase 1	160,000	1,900,000	-	-	-	-	2,060,000
27	Fleet							
33	Shop Fans, Electrical Infrastructure and Alignment Rack Property Management	331,984	-	-	-	-	-	331,984
33	Public Works Generator Replacement	1,200,000	-	-	-	-	-	1,200,000
45	Accessibility Improvements - ADA Related at Various Buildings	300,000	400,000	-	-	-	-	700,000
51	Furniture-Office and Collaboration Spaces	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000
57	Collaboration Space Audit Visual Equipment	200,000	100,000	100,000	100,000	100,000	100,000	700,000
<b>Total Economic Growth and Community Investment</b>		<b>6,091,984</b>	<b>3,900,000</b>	<b>1,600,000</b>	<b>1,600,000</b>	<b>1,600,000</b>	<b>1,600,000</b>	<b>16,391,984</b>
<b>Health and Wellness</b>								
<b>Innovation and Strategy</b>								
73	East Building File Project	1,528,429	1,504,100	1,479,814	1,455,543	-	-	5,967,886
<b>Community Corrections</b>								
79	Ramsey County Correctional Facility Pod Enclosure	4,048,930	-	-	-	-	-	4,048,930
<b>Total Health and Wellness</b>		<b>5,577,359</b>	<b>1,504,100</b>	<b>1,479,814</b>	<b>1,455,543</b>	-	-	<b>10,016,816</b>
<b>Safety and Justice</b>								
<b>Sheriff's Office</b>								
87	Adult Detention Center Safety and Security Enhance Suicide Barriers	2,199,783	1,346,598	-	-	-	-	3,546,381
105	Court Security Radio Communications Enhancement Main Courthouse	180,000	-	-	-	-	-	180,000
<b>Total Safety and Justice</b>		<b>2,379,783</b>	<b>1,346,598</b>	-	-	-	-	<b>3,726,381</b>
<b>Strategic Team and General County Purposes</b>								
<b>Finance</b>								
119	Bond Issuance Costs	150,874	159,302	164,800	170,000	175,100	181,000	1,001,076
	Hold For Future Priorities/Strategic Development Opportunities	-	6,090,000	-	-	-	-	6,090,000
<b>Total Strategic</b>		<b>150,874</b>	<b>6,249,302</b>	<b>164,800</b>	<b>170,000</b>	<b>175,100</b>	<b>181,000</b>	<b>7,091,076</b>
<b>Other Funding Sources</b>								
<b>Countywide</b>								
341	ERP Replacement Project	12,000,000	-	-	-	-	-	12,000,000
<b>Property Management</b>								
39	Energy Savings Program	8,450,000	6,960,000	-	-	-	-	15,410,000
<b>Public Works</b>								
323	Multi-Modal Planning Projects	107,230,000	213,330,000	213,330,000	213,330,000	428,250,000	-	1,175,470,000
317	Road Construction	80,225,000	44,950,000	31,600,000	53,000,000	-	-	209,775,000
205	Roadway MCARE Improvements	2,800,000	10,910,000	14,510,000	10,000,000	-	-	38,220,000
331	Pedestrian Bicycle Improvements	7,663,000	1,003,000	1,500,000	2,400,000	-	-	12,566,000
329	Stormwater Improvements	1,995,000	1,000,000	1,000,000	1,000,000	-	-	4,995,000
299	Miscellaneous Infrastructure Improvements	7,890,000	29,050,000	3,850,000	3,850,000	-	-	44,640,000

*CIP Pg No	Service Team/ Department Name/Project Name	YEARS						TOTAL
		BY 2026	BY 2027	BY 2028	BY 2029	BY 2030	BY 2031	ALL YEARS
<b>NEW PROJECTS/MAJOR RENOVATIONS CONTINUED</b>								
<b>Emergency Communications</b>								
263	9-1-1 Phone System Replacement	1,500,000	-	-	-	-	1,500,000	3,000,000
269	Bldg Security System Update	25,000	-	-	-	-	-	25,000
275	Logging System Replacement	400,000	-	-	-	-	400,000	800,000
281	Radio Antennas & Feedlines	850,000	-	-	-	-	-	850,000
287	Radio Site DC Power Plant Replacement	120,000	-	-	-	-	-	120,000
293	Radio Towertop Amplifiers	60,000	-	-	-	-	120,000	180,000
<b>Total Other Funding</b>		<b>231,208,000</b>	<b>307,203,000</b>	<b>265,790,000</b>	<b>283,580,000</b>	<b>428,250,000</b>	<b>2,020,000</b>	<b>1,518,051,000</b>
<b>TOTAL NEW PROJECTS/MAJOR RENOVATIONS</b>		<b>245,408,000</b>	<b>320,203,000</b>	<b>269,034,614</b>	<b>286,805,543</b>	<b>430,025,100</b>	<b>3,801,000</b>	<b>1,555,277,257</b>
<b>BUILDING IMPROVEMENTS - PROPERTY MANAGEMENT</b>								
209	Bldg Improvements - Publ Wks/Patrol Station	507,784	507,784	507,784	507,784	507,784	507,784	3,046,704
216	Bldg Improvements - Libraries	329,662	329,662	329,662	329,662	329,662	329,662	1,977,972
225	Bldg Improvements - Ch/Ch	660,962	660,962	660,962	660,962	660,962	660,962	3,965,772
231	Bldg Improvements - General Building Fund	3,394,542	3,394,542	3,394,542	3,394,542	3,394,542	3,394,542	20,367,252
<b>TOTAL BUILDING IMPROVEMENTS - PROP. MGMT</b>		<b>4,892,950</b>	<b>4,892,950</b>	<b>4,892,950</b>	<b>4,892,950</b>	<b>4,892,950</b>	<b>4,892,950</b>	<b>29,357,700</b>
<b>BUILDING IMPROVEMENTS/REPAIRS</b>								
245	Bldg Improvements-Extension Barn	33,320	33,320	33,320	33,320	33,320	33,320	199,920
251	Bldg Improvements-Landmark Center	199,800	199,800	199,800	199,800	199,800	199,800	1,198,800
257	Bldg Improvements-Parks	866,880	866,880	866,880	866,880	866,880	866,880	5,201,280
<b>TOTAL BUILDING IMPROVEMENTS/REPAIRS</b>		<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>6,600,000</b>
<b>TOTAL CAPITAL IMPROVEMENT PROJECTS REQUESTED</b>		<b>260,150,950</b>	<b>339,080,950</b>	<b>283,392,564</b>	<b>301,398,493</b>	<b>437,968,050</b>	<b>11,643,950</b>	<b>1,663,634,957</b>

\*CIP Page No. refers to the page in the CIP workbook where the project request can be found

**County Manager Proposed  
Capital improvement Projects Summary by Funding Source**

Schedule 3  
Summary for 2026-2031

FUNDING SOURCE	YEARS						TOTAL
	BY 2026	by 2027	BY 2028	BY 2029	BY 2030	BY 2031	ALL YEARS
County Bond Proceeds	31,500,000	19,500,000	7,079,814	6,905,543	3,550,000	3,450,000	72,740,357
County Levy	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	6,600,000
County Other	17,297,950	9,397,950	5,057,750	5,062,950	5,068,050	7,093,950	48,223,600
Federal	28,400,000	102,950,000	84,100,000	72,600,000	252,670,000	-	540,720,000
State	20,723,000	33,410,000	16,520,000	10,250,000	-	-	80,903,000
Other (CSAH, Municipal & Wheelage Tax)	161,130,000	172,723,000	169,535,000	205,480,000	175,580,000	-	884,448,000
<b>Total Capital Improvement Projects Approved</b>	<b>260,150,950</b>	<b>339,080,950</b>	<b>283,392,564</b>	<b>301,398,493</b>	<b>437,968,050</b>	<b>11,643,950</b>	<b>1,633,634,957</b>

**Ramsey County, Minnesota**  
**General Obligation Capital Improvement Plan Bonds, Series 2026A**  
**Proposed Schedule of Events**

<u>Date</u>	<u>Event</u>
<b>October 14</b>	<b>First Reading of Ordinance and Set Date for Public Hearing on Ordinance</b>
<b>November 4</b>	<b>Second Reading Ordinance and hold Public Hearing on Ordinance</b>
<b>November 18</b>	<b>Adoption of Bond Ordinance and considers Resolution Authorizing the Sale of the Bonds</b>
January 10	End of Forty-five (45) day Referendum Petition period
February 9	Sale of the Series 2026A Bonds
<b>February 10</b>	<b>Results of the Series 2026A Bonds sale presented to the County Board</b>
March 12	Settlement of the Series 2026A Bonds, receipt of proceeds



# Board of Commissioners

## Request for Board Action

15 West Kellogg Blvd.  
Saint Paul, MN 55102  
651-266-9200

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**Item Number:** 2026-049

**Meeting Date:** 2/10/2026

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**Sponsor:** Policy & Administrative Strategy

**Title**

Presentation: 2026-2027 Countywide Strategic Plan Update

**Recommendation**

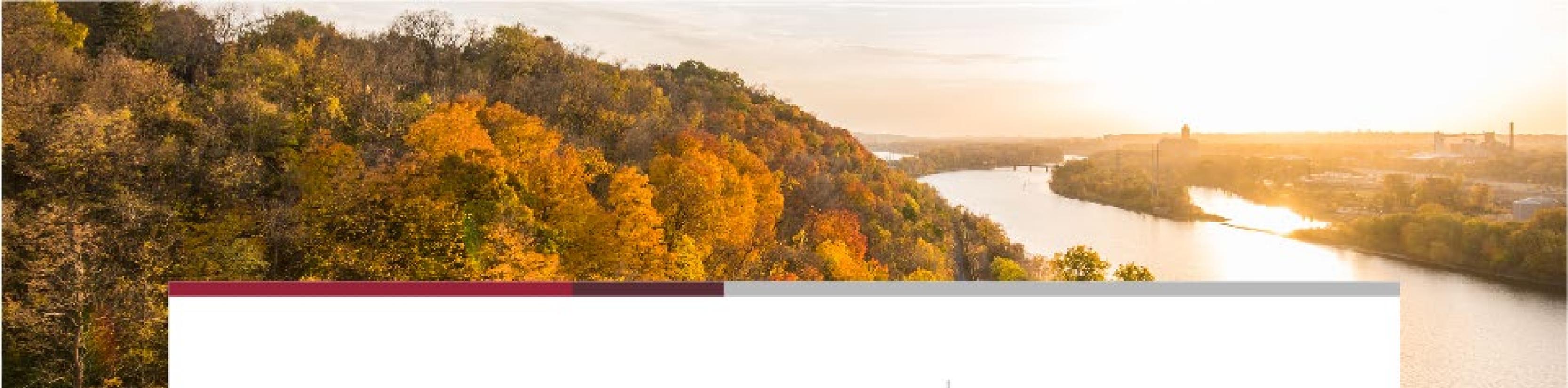
None. For information and discussion only.

**Background and Rationale**

Michael Soto, Director of Policy & Administrative Strategy, will share an update on the countywide Strategic Plan for 2026-2027.

**Attachments**

1. Presentation



February 10, 2026

# 2026-2027 STRATEGIC PRIORITIES





# RAMSEY COUNTY

## AGENDA

- Strategic planning in Ramsey County
- 2026-2027 strategic priorities
- Timeline and next steps

Presenter: Michael Soto, Director of Policy and Administrative Strategy

# STRATEGIC PLANNING IN RAMSEY COUNTY

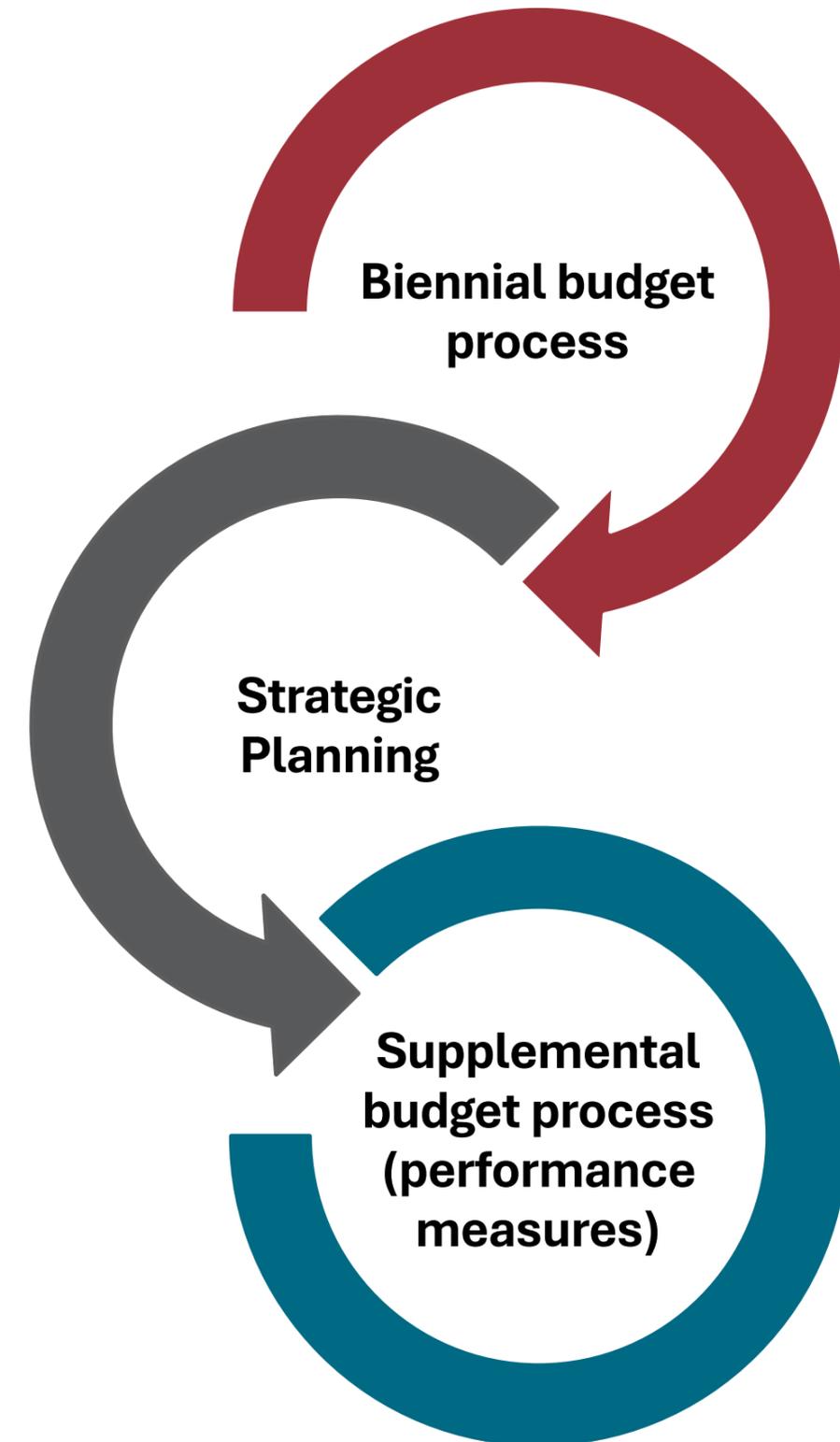
## CYCLE

Strategic planning, budgeting, and performance measurement processes are aligned and occur on one continuous timeline.

24-month plan adopted at the beginning of the new year immediately following the adoption of the county's biennial budget and proceeding the kickoff of the supplemental budget process focusing on organizational performance.

## ONE RAMSEY COUNTY

Strategic priorities guide county work at all levels, highlight intentional and focused county investments, drive innovation and transformation, and enhance collaboration and connection across departments, service teams and with community. Efforts provide cohesion and integration of work throughout the county.



# 2026-27 STRATEGIC PRIORITIES



# STRATEGIC PRIORITY DEVELOPMENT AND OVERSIGHT

INFORMATION FLOW

LEADERSHIP AND RESPONSIBILITIES	
<b>COUNTY BOARD</b>	Reviews and affirms strategic priorities; ensures accountability. Serve as Chairs of Strategic Priorities of the Whole and meet 3x year with sponsors of assigned strategic priority
<b>COUNTY MANAGER</b>	Is accountable to County Board regarding all aspects of strategic plan; assigns executive sponsorship for strategic priorities and provides guidance on priority development; tracks progress and ensures accountability
<b>EXECUTIVE SPONSORS</b>	Serve as champions and strategic drivers of countywide priorities; bring together a cross-departmental leadership team to work collaboratively in partnership with community on identifying goals, executing on actionable strategies and tracking outcomes
<b>STRATEGIC PRIORITY TEAMS</b>	Lead by executive sponsors; comprised of key leaders across departments who work collaboratively to implement strategic priority goals and strategies; present progress through board workshops and written updates
<b>POLICY AND ADMINISTRATIVE STRATEGY</b>	Manages strategic plan and tracks strategic priority funds; leads coordination of strategic priority development; provides technical assistance to executive sponsors and strategic priority teams; coordinates written updates to the county board on progress

# ALIGNING COUNTYWIDE EFFORTS

- Strategic Priorities Meetings:
  - Assigned Commissioner Chair serves as an advisor to the Executive Committee, listening, responding, and providing strategic insight rather than directing day-to-day work.
  - Responsibilities include leading quarterly meetings with Executive Sponsors and offering high-level policy guidance and direction.
- Aligning Countywide Efforts
  - Tie RBA policy and funding decisions to strategic priorities.
  - Highlight strategic priority alignment in workshop introductions.
  - Use RamseyNet to share strategic priority program updates to employees.
  - Align performance metrics and Open Data Portal efforts with priorities when feasible.
  - Include priority-aligned measures through county board workshops (e.g., Workforce Statistics, PACT/CERT spending, ECIP, CEAP)
  - Align all countywide efforts with strategic priorities.

Strategic Priority	Team	Sponsors	Commissioner
<b>Operational Excellence</b>	<ul style="list-style-type: none"> <li>• <u>Policy</u>: Michael Soto</li> <li>• <u>Equity</u>: Angie Guenther</li> </ul>	<ul style="list-style-type: none"> <li>• Ling Becker</li> <li>• Alex Kotze</li> </ul>	Tara Jebens-Singh
<b>Intergenerational Wealth and Economic Justice</b>	<ul style="list-style-type: none"> <li>• <u>Policy</u>: Jenn Hamrick</li> <li>• <u>Equity</u>: Aaronica Jackson &amp; Nicole Beane</li> </ul>	<ul style="list-style-type: none"> <li>• Kari Collins</li> <li>• Karen Francois</li> <li>• Alex Kotze</li> </ul>	Garrison McMurtrey
<b>Justice Transformation</b>	<ul style="list-style-type: none"> <li>• <u>Policy</u>: Lindsay Menard</li> <li>• <u>Equity</u>: Aaronica Jackson and William Moore</li> </ul>	<ul style="list-style-type: none"> <li>• Nadir Abdi</li> <li>• Gloria Reyes</li> </ul>	Kelly Miller
<b>Resident Centered Holistic Supports</b>	<ul style="list-style-type: none"> <li>• <u>Policy</u>: Jenn Hamrick</li> <li>• <u>Equity</u>: Angie Guenther, Nicole Beane, and William Moore</li> </ul>	<ul style="list-style-type: none"> <li>• Nadir Abdi</li> <li>• Karen Francois</li> <li>• Maria Sarabia</li> </ul>	Mary Jo McGuire
<b>Racial and health equity and shared community power</b>	<ul style="list-style-type: none"> <li>• <u>Policy</u>: Lindsay Menard</li> <li>• <u>Equity</u>: Entire team</li> </ul>	<ul style="list-style-type: none"> <li>• Kari Collins,</li> <li>• Gloria Reyes</li> <li>• Maria Sarabia</li> <li>• Racial Equity Leadership Team (RELT)</li> </ul>	Rena Moran



## OPERATIONAL EXCELLENCE

### OVERVIEW

Operational excellence means being good stewards of public dollars while supporting the people who deliver services every day. As we face ongoing state and federal fiscal pressures, Ramsey County is committed to operating as efficiently and effectively as possible — focusing resources on core county services, reducing unnecessary costs, maximizing other funding sources, and making thoughtful, data-informed decisions.

Operational excellence also means investing in our workforce by improving systems, clarifying roles, mitigating risks, and providing the tools and support staff need to succeed. By strengthening how we work internally, we can continue to meet community needs, reduce our reliance on property taxes, and ensure our employees are set up to do their best work now and into the future.

As part of the Strategic Priority efforts include:

- Projects focused on reducing long term county budget pressures
- Advancing Talent Attraction Promotion and Retention efforts
- Optimizing county wide coordination after recent organizational structure changes.
- Ensuring a focus on the future of work as a government entity

## OVERVIEW

We are working to create a resident experience that is effective, efficient, and deeply supportive, one that connects accessible operations service delivery with a commitment to serving the whole person, not just delivering isolated services.

A resident-centered, holistic approach recognizes that people interact with county systems as whole individuals, with rights, needs, histories, and goals that cross program lines.

Strengthening this strategic priority means building systems and sustaining standards that protect residents, elevate their voices, and deliver services in ways that honor dignity, promote well-being, and reduce barriers for all communities equally.

Ramsey County is committed to integrating racial and health equity practices by focusing on the communities that experience the greatest disparities, which requires restorative methods, especially for Black/African American and American Indian communities. We continue to partner with people who are most affected by county systems and decisions, recognizing that their lived experience and knowledge are essential to creating better programs and services. We do this by co-designing solutions that reflect community priorities and lived experiences.

## RESIDENT-CENTERED HOLISTIC SUPPORTS



# INTERGENERATIONAL WEALTH AND ECONOMIC JUSTICE



Policies



Programs



Investment



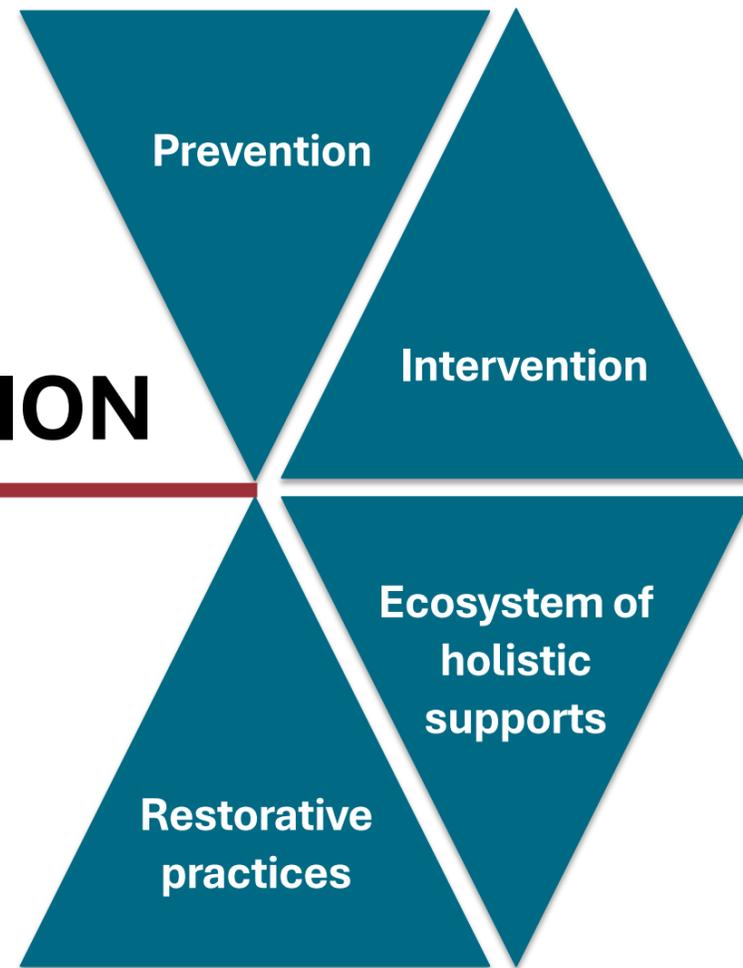
Coordination

## OVERVIEW

Ramsey County is committed to integrating racial equity and to ending racism in systems and institutions that have created unfair disparities for Black/African American, American Indian, and other racially and ethnically diverse communities. These disparities reflect inequities in jobs, pay, business opportunities, and access to affordable housing. Ramsey County will work closely with community members to close racial and ethnic wealth gaps and support financial stability that can be shared across generations. The county will partner with community members to plan, carry out, and improve programs so solutions are shaped by the people most impacted. Together, Ramsey County and community will focus on creating pathways for long-term wealth building.

# JUSTICE TRANSFORMATION

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## OVERVIEW

For many people, contact with the criminal justice system has led to more harm than help. Criminal records are often used in ways that reinforce racism by creating barriers to basic needs like housing, jobs, and support services. These barriers have unfairly affected some communities more than others, especially Black/African American and American Indian communities. Ramsey County recognizes this harm and is committed to repairing it by changing and transforming the justice system that has negatively impacted residents.

Ramsey County will continue to work in partnership with community to create meaningful changes. Together, Ramsey County and community members will transform systems using restorative approaches that focus on healing, accountability, and repair. This work centers racial equity and focuses on the strengths of individuals and families who have been most impacted. The county will use data and community voices to understand where harm and disparities exist and to guide better, fairer solutions.

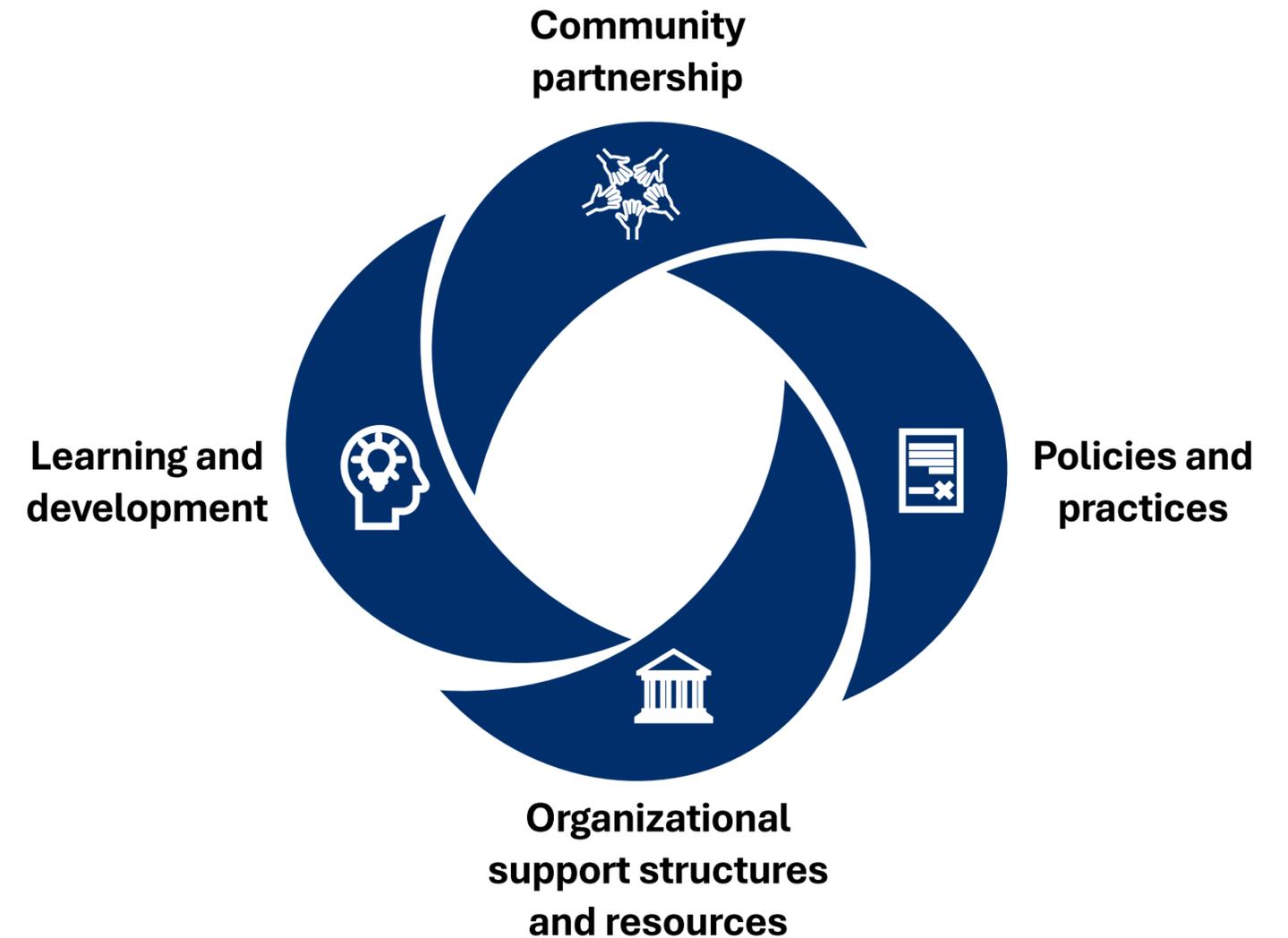
## OVERVIEW

Many people in our county do not have the same chances for good health, education, income, or long-term financial stability. These disparities require restorative methods, especially for Black/African American and American Indian communities. Ramsey County is committed to reducing racial and ethnic-based disparities that affect both our residents and our employees.

Ramsey County will integrate racial equity and shared community power through county tools, policies, and decisions. This means identifying solutions and leveraging data to create fair systems and practices to prevent harm across racial and ethnic groups of people. The county works across departments and service teams to break down long-standing barriers and strengthen how we lead, plan, and make decisions so outcomes are fair for all residents and employees.

Ramsey County continues to partner with people who are most affected by county systems and decisions, recognizing that their lived experience and knowledge are essential to creating better programs and services. By listening, learning, and building solutions together, the county can reduce harm, avoid unintended impacts, and improve outcomes.

# RACIAL AND HEALTH EQUITY AND SHARED COMMUNITY POWER



# TIMELINE OF STRATEGIC PLANNING PROCESS + SUPPLEMENTAL BUDGET



